

Elder Creek Elementary School

7934 Lemon Hill Avenue • Sacramento, CA 95824 • 916.382.5970 • Grades K-6

Thule Doan, Principal

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2015-16 School Accountability Report Card Published During the 2016-17 School Year



Sacramento City Unified School District

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School Description

Elder Creek Elementary School is located near the industrial area of Sacramento County. It has continued to be the hub of different cultures and has a highly diversified population. The community is old and the student enrollment remains stable. Grandparents and relatives continue to provide baby-sitting services to their extended families. The students are composed of predominantly Asian and Hispanic descent. All teachers are highly qualified and are knowledgeable of new educational strategies.

School Vision:

All students will achieve academic success, become productive citizens, and lifelong learners through the establishment of a culture of high expectations and a safe student-centered environment with the support of staff, parents, and community.

School Mission Statement:

1. Promote positive character development and increase awareness of healthy life styles.
2. Promote global, independent and collaborative thinkers and learners.
3. Strengthen ties with the community and promote family involvement.
4. Prepare students to be college and career ready by establishing high standards and challenging goals.
5. Utilize multiple sources of student data to drive instruction.

About the SARC

By February 1 of each year, every school in California is required by state law to publish a School Accountability Report Card (SARC). The SARC contains information about the condition and performance of each California public school. Under the Local Control Funding Formula (LCFF) all local educational agencies (LEAs) are required to prepare a Local Control and Accountability Plan (LCAP), which describes how they intend to meet annual school-specific goals for all pupils, with specific activities to address state and local priorities. Additionally, data reported in an LCAP is to be consistent with data reported in the SARC.

- For more information about SARC requirements, see the California Department of Education (CDE) SARC Web page at <http://www.cde.ca.gov/ta/ac/sa/>.
- For more information about the LCFF or LCAP, see the CDE LCFF Web page at <http://www.cde.ca.gov/fg/aa/lc/>.
- For additional information about the school, parents/guardians and community members should contact the school principal or the district office.

2015-16 Student Enrollment by Grade Level	
Grade Level	Number of Students
Kindergarten	109
Grade 1	108
Grade 2	107
Grade 3	115
Grade 4	120
Grade 5	117
Grade 6	116
Total Enrollment	792

2015-16 Student Enrollment by Group	
Group	Percent of Total Enrollment
Black or African American	5.4
American Indian or Alaska Native	0.1
Asian	52.1
Filipino	1.6
Hispanic or Latino	31.2
Native Hawaiian or Pacific Islander	3.3
White	3.8
Two or More Races	2.4
Socioeconomically Disadvantaged	93.6
English Learners	45.8
Students with Disabilities	8.2
Foster Youth	0.9

A. Conditions of Learning

State Priority: Basic

The SARC provides the following information relevant to the Basic State Priority (Priority 1):

- Degree to which teachers are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching;
- Pupils have access to standards-aligned instructional materials; and
- School facilities are maintained in good repair.

Teacher Credentials			
Elder Creek Elementary School	14-15	15-16	16-17
With Full Credential	27	28	29
Without Full Credential	1	0	0
Teaching Outside Subject Area of Competence	0	0	0
Sacramento City Unified School District	14-15	15-16	16-17
With Full Credential	♦	♦	1574
Without Full Credential	♦	♦	83
Teaching Outside Subject Area of Competence	♦	♦	20

Teacher Misassignments and Vacant Teacher Positions at this School			
Elder Creek Elementary School	14-15	15-16	16-17
Teachers of English Learners	0	0	0
Total Teacher Misassignments	0	0	0
Vacant Teacher Positions	1	0	2

* "Misassignments" refers to the number of positions filled by teachers who lack legal authorization to teach that grade level, subject area, student group, etc. Total Teacher Misassignments includes the number of Misassignments of Teachers of English Learners.

Core Academic Classes Taught by Highly Qualified Teachers

2015-16 Percent of Classes In Core Academic Subjects Core Academic Classes Taught by Highly Qualified Teachers		
Location of Classes	Taught by Highly Qualified Teachers	Not Taught by Highly Qualified Teachers
This School	100.0	0.0
Districtwide		
All Schools	83.9	16.1
High-Poverty Schools	83.1	16.9
Low-Poverty Schools	97.0	3.1

* High-poverty schools are defined as those schools with student eligibility of approximately 40 percent or more in the free and reduced price meals program. Low-poverty schools are those with student eligibility of approximately 39 percent or less in the free and reduced price meals program.

Quality, Currency, Availability of Textbooks and Instructional Materials (School Year 2016-17)

Textbooks and instructional materials are reviewed and then piloted across the district. Subsequent adoption by the Board of Education is consistent with the cycle of textbook approval by the State, California School Board. Textbooks are chosen for their alignment with California Content Standards, California Frameworks, and appropriateness for Sacramento City Unified School District students. Textbook sufficiency data is collected annually.

Textbooks and Instructional Materials Year and month in which data were collected: December 2016	
Core Curriculum Area	Textbooks and Instructional Materials/Year of Adoption
Reading/Language Arts	Open Court Reading, SRA Arts Reading/Language 2002 Percent of students lacking their own assigned textbook: 0%
Mathematics	enVisionMATH California Common Core 2015-Pearson-K-6th Mathematics 2014 Percent of students lacking their own assigned textbook: 0%
Science	California Science, McMillian McGraw-Hill Science 2008 Percent of students lacking their own assigned textbook: 0%
History-Social Science	California Vistas, McMillian McGraw-Hill History/Social Science 2007 Percent of students lacking their own assigned textbook: 0%
Foreign Language	Moving Into English, Harcourt English Language Development 2004 Percent of students lacking their own assigned textbook: 0%

School Facility Conditions and Planned Improvements (Most Recent Year)

The main campus was built in 1953. This school has 10 permanent classrooms which include a multipurpose room, a library, and an administrative building. The school also has 28 portables. During the 2000 and 2001 modernization, renovations and upgrades were made in the following areas: health and safety, site interior, exterior, plumbing, HVAC, portable buildings, roofing and miscellaneous upgrades.

The district takes great efforts to ensure that all schools are clean, safe, and functional. District maintenance staff ensures that the repairs necessary to keep the school in good repair and working order are completed in a timely manner. A work order process is used to ensure efficient service and that emergency repairs are given the highest priority. The district governing board has adopted cleaning standards for all the schools in the district. A summary of these standards is available at the school office, or at the district operations office. The principal works directly with the custodial staff to develop cleaning schedules to ensure a clean and safe school.

The State Legislature established the Deferred Maintenance Fund (DMF) in 1980 to assist districts in maintaining facilities and sites. The District has participated in the Deferred Maintenance Program since its inception. The program requires both the local district and the State of California to share equally in the cost of major deferred maintenance projects, with the maximum contribution from the State limited to approximately one-half of one percent of the District's General Fund and Adult Education Fund operating budgets. For fiscal years 2008-09 through 2012-13, the Deferred Maintenance Program has been included in the State's Tier III Flexibility Program. Therefore, DMF funds received by the District are deposited in the General Fund, and are unrestricted. Due to state budget cuts for 2010-11 these unrestricted funds have not been designated to deferred maintenance purposes. The funds were used as part of the Tier III recommendations approved by the Board on the May 6, 2010 Board Meeting.

School Facility Good Repair Status (Most Recent Year) Year and month in which data were collected: 8/23/16				
System Inspected	Repair Status			Repair Needed and Action Taken or Planned
	Good	Fair	Poor	
Systems: Gas Leaks, Mechanical/HVAC, Sewer	X			
Interior: Interior Surfaces	X			
Cleanliness: Overall Cleanliness, Pest/ Vermin Infestation	X			

School Facility Good Repair Status (Most Recent Year)
Year and month in which data were collected: 8/23/16

System Inspected	Repair Status				Repair Needed and Action Taken or Planned
	Good	Fair	Poor		
Electrical: Electrical	X				
Restrooms/Fountains: Restrooms, Sinks/ Fountains	X				
Safety: Fire Safety, Hazardous Materials	X				
Structural: Structural Damage, Roofs	X				
External: Playground/School Grounds, Windows/ Doors/Gates/Fences				X	
Overall Rating	Exemplary	Good	Fair	Poor	Work orders made for all deficiencies. Repairs made.
		X			

B. Pupil Outcomes

State Priority: Pupil Achievement

The SARC provides the following information relevant to the State priority: Pupil Achievement (Priority 4):

- Statewide assessments (i.e., California Assessment of Student Performance and Progress [CAASPP] System, which includes the Smarter Balanced Summative Assessments for students in the general education population and the California Alternate Assessments [CAAs] for English language arts/literacy [ELA] and mathematics given in grades three through eight and grade eleven. The CAAs have replaced the California Alternate Performance Assessment [CAPA] for ELA and mathematics, which were eliminated in 2015. Only eligible students may participate in the administration of the CAAs. CAA items are aligned with alternate achievement standards, which are linked with the Common Core State Standards [CCSS] for students with significant cognitive disabilities); and
- The percentage of students who have successfully completed courses that satisfy the requirements for entrance to the University of California and the California State University, or career technical education sequences or programs of study

CAASPP Results for All Students - Three-Year Comparison									
Subject	Percent of Students Scoring at Proficient or Advanced (meeting or exceeding the state standards)								
	School			District			State		
	13-14	14-15	15-16	13-14	14-15	15-16	13-14	14-15	15-16
Science	42	29	28	53	47	47	60	56	54

* Science test results include California Standards Tests (CSTs), California Modified Assessment (CMA), and California Alternate Performance Assessment (CAPA) in grades five, eight, and ten. Scores are not shown when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Grade Level	2015-16 Percent of Students Meeting Fitness Standards		
	4 of 6	5 of 6	6 of 6
5	26.1	17.1	6.3

* Percentages are not calculated when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

2015-16 CAASPP Results for All Students						
Subject	Percent of Students Meeting or Exceeding the State Standards (grades 3-8 and 11)					
	School		District		State	
	14-15	15-16	14-15	15-16	14-15	15-16
ELA	27	31	35	39	44	48
Math	26	28	28	30	34	36

* Percentages are not calculated when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

**2015-16 CAASPP Results by Student Group
Science (grades 5, 8, and 10)**

Group	Number of Students		Percent of Students	
	Enrolled	with Valid Scores	w/ Valid Scores	Proficient or Advanced
All Students	118	116	98.3	28.5
Male	63	61	96.8	29.5
Female	55	55	100.0	27.3
Black or African American	11	10	90.9	
Asian	55	55	100.0	45.5
Hispanic or Latino	36	36	100.0	16.7
Socioeconomically Disadvantaged	106	105	99.1	24.8
English Learners	46	46	100.0	8.7
Students with Disabilities	14	14	100.0	

* Science test results include CSTs, CMA, and CAPA in grades five, eight, and ten. The "Proficient or Advanced" is calculated by taking the total number of students who scored at Proficient or Advanced on the science assessment divided by the total number of students with valid scores. Scores are not shown when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

**School Year 2015-16 CAASPP Assessment Results - English Language Arts (ELA)
Disaggregated by Student Groups, Grades Three through Eight and Eleven**

Student Group	Grade	Number of Students		Percent of Students	
		Enrolled	Tested	Tested	Standard Met or Exceeded
All Students	3	109	108	99.1	31.5
	4	120	119	99.2	26.1
	5	118	117	99.2	31.6
	6	121	120	99.2	35.8
Male	3	52	51	98.1	27.4
	4	60	60	100.0	23.3
	5	63	62	98.4	24.2
	6	57	57	100.0	24.6
Female	3	57	57	100.0	35.1
	4	60	59	98.3	28.8
	5	55	55	100.0	40.0
	6	64	63	98.4	46.0
Black or African American	5	11	10	90.9	
Asian	3	55	55	100.0	34.5
	4	66	65	98.5	29.2
	5	56	56	100.0	46.4
	6	61	61	100.0	47.5
Hispanic or Latino	3	40	40	100.0	25.0
	4	39	39	100.0	25.6
	5	36	36	100.0	16.7
	6	38	37	97.4	18.9

**School Year 2015-16 CAASPP Assessment Results - English Language Arts (ELA)
Disaggregated by Student Groups, Grades Three through Eight and Eleven**

Student Group	Grade	Number of Students		Percent of Students	
		Enrolled	Tested	Tested	Standard Met or Exceeded
Socioeconomically Disadvantaged	3	103	103	100.0	28.2
	4	116	115	99.1	26.1
	5	106	106	100.0	25.5
	6	114	113	99.1	35.4
English Learners	3	59	59	100.0	15.3
	4	68	67	98.5	16.4
	5	47	47	100.0	17.0
	6	55	54	98.2	9.3
Students with Disabilities	5	14	14	100.0	
	6	21	21	100.0	19.1

ELA test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard on the CAAs divided by the total number of students who participated in both assessments. Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy. The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

**School Year 2015-16 CAASPP Assessment Results - Mathematics
Disaggregated by Student Groups, Grades Three through Eight and Eleven**

Student Group	Grade	Number of Students		Percent of Students	
		Enrolled	Tested	Tested	Standard Met or Exceeded
All Students	3	109	108	99.1	39.8
	4	120	119	99.2	26.1
	5	119	118	99.2	22.0
	6	121	120	99.2	25.0
Male	3	52	51	98.1	41.2
	4	60	60	100.0	23.3
	5	64	63	98.4	20.6
	6	57	57	100.0	22.8
Female	3	57	57	100.0	38.6
	4	60	59	98.3	28.8
	5	55	55	100.0	23.6
	6	64	63	98.4	27.0
Black or African American	5	11	10	90.9	
Asian	3	55	55	100.0	47.3
	4	66	65	98.5	29.2
	5	56	56	100.0	37.5
	6	61	61	100.0	36.1

School Year 2015-16 CAASPP Assessment Results - Mathematics
Disaggregated by Student Groups, Grades Three through Eight and Eleven

Student Group	Grade	Number of Students		Percent of Students	
		Enrolled	Tested	Tested	Standard Met or Exceeded
Hispanic or Latino	3	40	40	100.0	30.0
	4	39	39	100.0	28.2
	5	36	36	100.0	5.6
	6	38	37	97.4	13.5
Socioeconomically Disadvantaged	3	103	103	100.0	36.9
	4	116	115	99.1	26.1
	5	107	107	100.0	17.8
	6	114	113	99.1	23.9
English Learners	3	59	59	100.0	32.2
	4	68	67	98.5	19.4
	5	47	47	100.0	8.5
	6	55	54	98.2	9.3
Students with Disabilities	5	14	14	100.0	
	6	21	21	100.0	9.5

Mathematics test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard on the CAAs divided by the total number of students who participated in both assessments. Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy. The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

C. Engagement

State Priority: Parental Involvement

The SARC provides the following information relevant to the Parental Involvement State Priority (Priority 3):

- Efforts the school district makes to seek parent input in making decisions for the school district and each schoolsite.

Opportunities for Parental Involvement (School Year 2016-17)

Elder Creek has a Student Support Service Center. There are many opportunities for parent involvement such as monthly coffees chats, monthly family nights, home visits, parent involvement preschool, and parent workshops (Parent Leadership Pathway and Healthy Families Project). Some parents help in the classrooms; chaperon field trips; active with the School Site Council and the English Language Advisory Council.

State Priority: School Climate

The SARC provides the following information relevant to the School Climate State Priority (Priority 6):

- Pupil suspension rates;
- Pupil expulsion rates; and
- Other local measures on the sense of safety.

School Safety Plan

Sacramento City Unified School District
 Comprehensive Safe School Plan 2016-2017

Section 1..... Crisis Communication Flow

Section 2.....Emergency Plan: Site Level Drill and Emergency Procedures

(a) Lockdown Response

(b) Fire

(c) Bomb Threat, ATF Bomb Threat Checklist

(d) Active Shooter

(e) Chemical

- Section 3.....Emergency Plan: Earthquake Emergency Procedures
 - Section 4..... Emergency Plan: Site Level Use of Schools as a Community Shelter **
 - Section 5.....District Policies Related to Safety:
 - (a) Board Policy 5021: Custodial & Parent Rights
 - (b) Mandated Child Abuse Reporting
 - (c) Missing Student Protocol
 - (d) Suicide Risk Assessment
 - Section 6.....Bullying Policies and Procedures
 - Section 7.....Dangerous Student Notification
 - Section 8.....Wellness Plan
 - Section 9.....District Handbook
 - Section 10.....Component I: Social Climate
Component II: Physical Climate/Campus
 - Section 11..... Emergency Plan: Site Level Incident Command System
 - Section 12..... Emergency Plan: Site Level Communication Procedures
 - Section 13.....Before and After School Programs - Coordinators and Contact Numbers / Days and Hours of Operation on campus
 - Section 14.....Emergency Plan: Site Level Safe Ingress & Egress Procedures
 - Section 15... Emergency Plan: Site Level Family Reunification Procedures
 - Section 16..... Emergency Plan: Site Level Provisions for Students/Staff with Special Needs
 - Section 17.....School Site Safety Committee Member List, Approval of CSSP
 - Section 18.....Staff Handbook
 - Section 19.....Site Specific Documents (option to add documents)
- ** Once designated by the Red Cross or Office of Emergency Services, the school sites will be notified and Documentation will be inserted in this section.

The Comprehensive Safe School Plans for the Sacramento City Unified School District were revised to ensure the contents of the plans were uniform and updated to address the components set forth in Section 32262 of the 2016 California Education Code. This plan is a work in progress as the Safe Schools Office and the Sacramento Police Department continue to seek the most current information and advice from subject matter experts.

Suspensions and Expulsions			
School	2013-14	2014-15	2015-16
Suspensions Rate	0.0	2.8	3.5
Expulsions Rate	3.2	0.0	0.0
District	2013-14	2014-15	2015-16
Suspensions Rate	4.9	6.1	5.8
Expulsions Rate	0.0	0.0	0.0
State	2013-14	2014-15	2015-16
Suspensions Rate	4.4	3.8	3.7
Expulsions Rate	0.1	0.1	0.1

D. Other SARC Information

The information in this section is required to be in the SARC but is not included in the state priorities for LCFF.

2016-17 Federal Intervention Program		
Indicator	School	District
Program Improvement Status	In PI	In PI
First Year of Program Improvement	2011-2012	2008-2009
Year in Program Improvement	Year 3	Year 3
Number of Schools Currently in Program Improvement	52	
Percent of Schools Currently in Program Improvement	76.5	

Academic Counselors and Other Support Staff at this School	
Number of Full-Time Equivalent (FTE)	
Academic Counselor	0.0000
Counselor (Social/Behavioral or Career Development)	.37
Library Media Teacher (Librarian)	0.0000
Library Media Services Staff (Paraprofessional)	.4688
Psychologist	0.0000
Social Worker	0.0000
Nurse	.5
Speech/Language/Hearing Specialist	0.0000
Resource Specialist	0.0000
Other	0.0000
Average Number of Students per Staff Member	
Academic Counselor	0.0

* One Full Time Equivalent (FTE) equals one staff member working full time; one FTE could also represent two staff members who each work 50 percent of full time.

Average Class Size and Class Size Distribution (Elementary)												
Grade	Average Class Size			Number of Classrooms*								
				1-20			21-32			33+		
	2013-14	2014-15	2015-16	2013-14	2014-15	2015-16	2013-14	2014-15	2015-16	2013-14	2014-15	2015-16
K	28	177	27				4	4	4		1	1
1	31	28	26				3	4	5	1		
2	32	29	26				1	4	4	3		
3	28	25	30	1	1	1	2	4	4	2		
4	36	27	30		1	3		3	3	4		1
5	33	29	29			3		4	1	3		1
6	31	31	29				3	3	2	2		

Professional Development provided for Teachers

To realize the vision of Sacramento City Unified School District, which is to fully prepare all students for college career and life, it is imperative that the district provides numerous opportunities to expand the professional repertoire of its administrators and teachers.

To that end, the district has crafted a high quality professional program that is focused on the ELA and math Common Core State Standards, the Next Generation Science Standards, English Language Learners, Balanced Literacy and Instructional Strategies for Addressing the Needs of Diverse Learners. These areas of focus were derived from needs assessments coupled with the analysis of student learning of specific content and that is ongoing with follow-up opportunities, models effective practices, and uses assessments to guide and monitor progress. The learning opportunities afforded through this program deeply align with the needs of our individual schools, as well as our strategic plan, and connect to every aspect of school practice: thinking curriculum, intentional instructional practices, assessment for learning, and lesson design.

These learning experiences, which are offered during the school day and after-school are supported with on-site coaching, are in addition to the required 18-hours of professional development designated for teachers to engage in collaborative professional learning at their respective school sites. Such communities of practices, under the leadership and guidance of site administrators, afford our teachers the opportunity to deepen their content knowledge, strengthen their instructional repertoire, improve their assessment strategies, and foster a shared sense of responsibility. As a result, every teacher will help to promote and nurture a community of learners in which the individual school staff is not only enriched, but the district as a whole is enhanced.

To that end, the district has crafted a high quality professional program that is focused on ELA Common Core State Standards, Math Common Core State Standards, English Language Learners, Balanced Literacy and Instructional Strategies for Addressing the Needs of Diverse Learners. These areas of focus were derived from needs assessments coupled with the analysis of student learning of specific content and that is ongoing with follow-up opportunities, models effective practices, and uses assessments to guide and monitor progress. The learning opportunities afforded through this program deeply align with the needs of our individual schools, as well as our strategic plan, and connect to every aspect of school practice: thinking curriculum, intentional instructional practices, assessment for learning, and lesson design.

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FY 2014-15 Teacher and Administrative Salaries		
Category	District Amount	State Average for Districts In Same Category
Beginning Teacher Salary	\$40,683	\$45,092
Mid-Range Teacher Salary	\$53,467	\$71,627
Highest Teacher Salary	\$87,749	\$93,288
Average Principal Salary (ES)	\$102,681	\$115,631
Average Principal Salary (MS)	\$104,918	\$120,915
Average Principal Salary (HS)	\$120,601	\$132,029
Superintendent Salary	\$290,000	\$249,537
Percent of District Budget		
Teacher Salaries	31%	37%
Administrative Salaries	5%	5%

* For detailed information on salaries, see the CDE Certificated Salaries & Benefits webpage at www.cde.ca.gov/ds/fd/cs/.

Types of Services Funded

Supplemental Services

Each district school receives categorical funding or grant monies from the U.S. Federal government to provide supplemental services to assist students reach grade level proficiency and above, master grade level content standards and successfully graduate from high school.

Some of the services or programs provided by Elder Creek using the Federal grant monies are:

Bilingual instructional aides; Site Instructional Coordinator, salaries for the extended day programs (before and after school); technology (computers and software); enrichment programs; supplemental instructional materials; translation services during conferences, professional development for teachers, parent workshops/trainings

DataQuest

DataQuest is an online data tool located on the CDE DataQuest Web page at <http://dq.cde.ca.gov/dataquest/> that contains additional information about this school and comparisons of the school to the district and the county. Specifically, DataQuest is a dynamic system that provides reports for accountability (e.g., test data, enrollment, high school graduates, dropouts, course enrollments, staffing, and data regarding English learners).

Internet Access

Internet access is available at public libraries and other locations that are publicly accessible (e.g., the California State Library). Access to the Internet at libraries and public locations is generally provided on a first-come, first-served basis. Other use restrictions may include the hours of operation, the length of time that a workstation may be used (depending on availability), the types of software programs available on a workstation, and the ability to print documents.

FY 2014-15 Expenditures Per Pupil and School Site Teacher Salaries				
Level	Expenditures Per Pupil			Average Teacher Salary
	Total	Restricted	Unrestricted	
School Site	5498.4	414.24	5084.2	68607.36
District	♦	♦	\$4,556	\$67,009
State	♦	♦	\$5,677	\$75,837
Percent Difference: School Site/District			11.6	4.4
Percent Difference: School Site/ State			-4.9	-6.0

* Cells with ♦ do not require data.