

Request for Qualifications and Proposals Lease-Leaseback Construction Services

California Middle School Renewal

RFQ/P#0415-468

Proposals Due: February 13, 2024

Mandatory Meeting: January 25, 2024

Sacramento City Unified School District 5735 47th Avenue, Sacramento, CA 95824 www.scusd.edu/rfp

Sacramento City Unified School District ("District") is seeking proposals from qualified persons, firms, partnerships, corporations, associations, or professional organizations to provide constructability review, value engineering, master scheduling, cost estimating, budgeting, and construction services for the development and construction for the **California Middle School Renewal** ("Project"), in accordance with the lease-leaseback structure set forth in Education Code section 17406 et seq.

The Request for Qualifications and Proposals ("RFQ/P"), which includes instructions for its completion, is enclosed for your consideration. Respondents to this RFQ/P shall submit a completed Statement of Qualifications ("SOQ") along with the Proposal (collectively "RFQ/P Packet"). Respondents must mail or deliver seven (7) bound copies, and in a separate sealed envelope please include one (1) hard copy of the Fee Proposal conforming to the requirements of this RFQ/P to:

SACRAMENTO CITY UNIFIED SCHOOL DISTRICT ATTN: Contracts Office 5735 47th Avenue Sacramento, CA 95824 RE: RFO/P # 0415-468

ALL RESPONSES ARE DUE BY 2:00 P. M. ON TUESDAY, February 13, 2024. Oral, telegraphic, facsimile, telephone or email RFQ/P Packets will not be accepted. RFQ/P Packets received after this date and time will not be accepted and returned unopened.

A mandatory information meeting will be conducted on **Thursday**, **January 25**th, **2024**, at **2:00 P.M.** The meeting will be held at California Middle School located at 1600 Vallejo Way, Sacramento, CA 95818.

Questions regarding this RFQ/P may be directed to Tina Alvarez-Bevens, Tina-Alvarez-Bevens@scusd.edu, Robert Aldama at robert-aldama@scusd.edu, CC: Chris Ralston, chris-ralston@scusd.edu, Monica Witte, Mwitte@kitchell.com and Eric McMullen, Emcmullen@kitchell.com, must be submitted in writing on or by **2:00 P.M. on Tuesday, February 6th 2023**.

This Project is subject to labor compliance monitoring and enforcement of compliance with prevailing wage requirements by the Department of Industrial Relations pursuant to Labor Code, § 1771.4. Contractors of all tiers must be currently registered and qualified to perform public work pursuant to Labor Code, § 1725.5. All Respondents must be prequalified by the District in accordance with Public Contract Code, § 20111.6.

Prequalification instructions can be found at

https://gateway.app.e-builder.net/app/bidders/landing?accountid=aaf85f30-eade-4a97-af1d-5076c07d8a32&projectid=816a7c8d-1270-4df2-9079-837868de18e8&bidpackageid=a91037dc-9c5c-4412-a06a-0eebf7679270

First tier electrical, mechanical and plumbing subcontractors are required by Public Contract Code, §20111.6 and must be prequalified prior to the time subcontractor bids are submitted. To comply with the skilled and trained workforce requirement pursuant to Public Contract Code, § 2600, all contractors must agree to be bound by the District's Project Labor Agreement.

RFQ/P SCHEDULE SUMMARY

DATE	ACTION ITEM
January 16, 2024	Release and advertisement of RFQ/P #0415-468.
January 23, 2024	Second Advertisement
January 25, 2024 at 2:00 P.M.	Mandatory Informational Meeting
February 6, 2024 at 2:00 P.M.	Last day to receive written questions from Respondents.
February 9, 2024 at 2:00 P.M.	Last day for District to issue addenda to answer questions/clarifications.
February 13, 2024 at 2:00 P.M.	Deadline for submissions in response to RFQ/P #0415-468.
February 16, 2024	Release of shortlist qualified Respondents and interview notifications.
February 20, 2024	Interviews of qualified Respondents.
February 23, 2024	Notice to selected developer to commence contract negotiation.

The District reserves the right to change the dates on the schedule without prior notice.

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SACRAMENTO CITY UNIFIED SCHOOL DISTRICT REQUEST FOR QUALIFICATIONS AND PROPOSALS LEASE-LEASEBACK CONSTRUCTION SERVICES

INTRODUCTION

Sacramento City Unified School District ("District") is a California public school district serving approximately 47,000 students on 75 campuses spanning 70 square miles. In March 2020, the District's voters passed a \$750M General Obligation Bond, Measure H

This Request for Qualifications and Proposals ("RFQ/P") defines the services sought from Respondents and generally outlines the Project requirements. Respondents to this RFQ/P shall submit a completed Statement of Qualifications ("SOQ") along with the Proposal (collectively "RFQ/P Packet").

I. PROJECT DESCRIPTON AND SCOPE OF SERVICES

A. <u>General</u>

The purpose of this RFQ/P is to select a qualified person, firm, partnership, corporation, association, or professional organization to provide constructability review, value engineering, master scheduling, cost estimating, budgeting, and construction services for the development and construction for the California Middle School Renewal ("Project"), in accordance with the lease-leaseback structure set forth in Education Code section 17406 et seq. Selected developer shall have experience with the construction of public school facilities and complying with the requirements of the Office of Public School Construction ("OPSC"), the Division of the State Architect ("DSA"), and Title 24 of the California Code of Regulations.

To submit a proposal, Respondents must be properly licensed by the California Contractors State License Board and registered with the Department of Industrial Relations ("DIR") as required by law. Only Respondents who have been prequalified by the District in accordance with Public Contract Code section 20111.6 are eligible to respond to this RFQ/P.

The selected developer will be required to comply with the prevailing wage requirements, the skilled and trained workforce requirements, and the District's bonding and insurance requirements. The selected developer and its subcontractors must agree to be bound by the District's <u>Project Labor Agreement</u> The selected developer shall be required to work cooperatively with District staff, the Governing Board, all other technical consultants, the architect, the project inspector, and any program and/or construction manager, if any, retained by the District for the Project, citizens' oversight committee, other District committees, and the community at large to deliver a timely and professional completion of the Project.

The Project is further defined in the attached **APPENDIX A**, along with the District's construction budget and schedule for the Project. Respondents' Proposal shall include Respondent's proposed fees and costs to perform the Project if the Respondent is awarded the contract.

The District intends to select one Respondent that best meet the District's needs to perform the Project. The criteria on which the District makes its determination will be based on the District's adopted best value methodology and criteria provided in this RFQ/P.

B. Scope of Work

Although the final scope of work will be negotiated in the executed Agreement (defined below at subparagraph G), the selected developer shall be responsible for performing the following scope of work, at a minimum:

Preconstruction Services:

- 1. Review design and support documentation for content, constructability, completeness, scheduling, clarity, consistency, and coordination.
- 2. Undertake value-engineering analysis and prepare reports with recommendations to District and Architect of Record to maintain established program budget and specifications.
- 3. Provide detailed cost estimates.
- 4. Expedite design reviews, including modifications, if any, based on value analysis.
- 5. Provide a proposed Guaranteed Maximum Price ("GMP") for the construction of the project with identified subcontractor bids and self-performed work.

Construction Services:

- 1. Construction of the Project.
- 2. Coordination of record drawings and specifications.
- 3. Compilation of operations and maintenance manuals, warranties/guarantees, and certificates.
- 4. Obtaining occupancy permits and coordinating testing, documentation, and governmental inspections and approvals.
- 5. Preparation of accounting and closeout reports and occupancy plan reports.
- 6. Other responsibilities as necessary for the completion of the program.

C. Lease-Leaseback Structure

The Project will be funded from various sources, and any agreement reached will conform to the statutory framework for the lease-leaseback delivery method pursuant to Education Code section 17406, et seq. Financing for a portion of the construction of the Project will be included in the Agreement attached to this RFQ/P as **APPENDIX B**. During construction, the District shall pay tenant improvement payments. Once the Project is complete, the developer shall lease the completed facilities back to the District for a pre-determined monthly lease payment amount. However, the District intends that the lease will include an early termination payment option for the District.

D. <u>District Project Management Description</u>

District's Governing Board will be responsible for making final decisions, but the Superintendent will be responsible for day-to-day decisions and may designate a project manager who will be the primary point of contact between the selected developer and the District.

E. Prequalification of Designated Subcontractors

If used, contractors holding C-4, C-7, C-10, C-16, C-20, C-34, C-36, C-38, C-42, C-43, and/or C-46 licenses (collectively, "MEP subcontractors") shall be prequalified by the District to perform construction work as a first tier subcontractor on the Project pursuant to Public Contract Code section 20111.6. For Contractors that have not been prequalified by the District within the past twelve (12) months, prequalification applications are available at www.scusd.edu/contractor-prequalification. To submit a proposal for this project, your application must be submitted by January 30, 2024 and approved by February 6, 2024.

F. Registration of Respondent and All Tiers of Subcontractors

The selected developer(s) shall not allow any employee or subcontractor to commence work on any contract or any subcontract until the proof of registration with the Department of Industrial Relations required of the developer or subcontractor has been provided to and accepted by the District.

G. Form of Agreement

Selected developer must be able to execute the_District's standard form of Site Lease and Facilities Lease ("Agreement") is attached to this RFQ/P as **APPENDIX B**. After the plans and specifications have been approved by DSA, the Facilities Lease will be amended to include the agreed upon Guaranteed Maximum Price.

H. <u>Indemnity</u>

Respondents to this RFQ/P must acknowledge that they have reviewed the District's indemnity provision set forth in the Facilities Lease (**APPENDIX B**) and must agree to the indemnity provision and confirm in writing that, if given the opportunity to contract with the District, the Respondent has no substantive objections to the use of the District's standard indemnity provision.

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I. <u>Insurance</u>

The District requires at least the following insurance coverage from the selected developer:

Commercial General Liability	Product Liability and Completed Operations, Fire Damage Liability – Split Limit	\$5,000,000 per occurrence; \$10,000,000 aggregate Subcontractors (over 10%): \$2,000,000 per occurrence; \$4,000,000 annual aggregate
Excess Liability		Developer: \$25,000,000 per occurrence; \$25,000,000 annual aggregate
		Subcontractors (over 10%): \$10,000,000 per occurrence; \$10,000,000 annual aggregate
Automobile Liability – Any Auto	Combined Single Limit	\$3,000,000 (limits may be met with Excess Liability Policy required herein)
Workers' Compensation		Statutory limits pursuant to State law
Employer's Liability		\$1,000,000
Builder's Risk		Replacement Cost
Pollution Liability		\$2,000,000 per occurrence; \$2,000,000 annual aggregate

The limits of insurance for those subcontractors whose scope of work does not exceed One million dollars (\$1,000,000) shall not be less than the following amounts:

Commercial General Liability	Product Liability and Completed Operations	\$2,000,000 per occurrence; \$4,000,000 annual aggregate
Excess Liability		\$5,000,000 per occurrence; \$5,0000,000 annual aggregate
Automobile Liability - Any Auto	Combined Single Limit	\$2,000,000
Workers Compensation		Statutory limits pursuant to State law
Employers' Liability		\$1,000,000

Selected developer shall provide to the District certificate(s) of insurance and endorsements satisfactory to the District. Insurance policy(ies) shall not be amended or modified and coverage amounts shall not be reduced without thirty (30) days' written notice to District

prior to modification and/or cancellation. For Commercial General Liability and Automobile Liability, District shall be named as an additional insured on all policies. Selected developer's policy(ies) shall be primary; any insurance carried by the District shall only be secondary and supplemental. Selected developer shall not allow any employee or subcontractor to commence work on any contract or any subcontract until the proof of insurance required of the developer or subcontractor has been provided to and accepted by the District.

J. Section Not Used In This Contract.

II. FULL OPPORTUNITY

The District hereby affirmatively ensures that all Respondents, including without limitation Disadvantaged Business Enterprises ("DBE"), Small Local Business Enterprise ("SLBE"), Small Emerging Local Business Enterprise ("SELBE") and Disabled Veterans Business Enterprise ("DVBE") firms, shall be afforded full opportunity to submit qualifications in response to this RFQ/P and will not be discriminated against on the basis of race, age, color, medical condition, marital status, national origin, ancestry, disability, gender, transgender status, political affiliation, or religion in any consideration leading to the award of contract.

III. LIMITATIONS

This RFQ/P is neither a formal request for bids, nor an offer by the District to contract with any party responding to this RFQ/P. The District reserves the right to add additional prequalified Respondents for consideration after distribution of this RFQ/P if it is found to be in the best interest of the District. All decisions concerning selection of the developer will be made in the best interests of the District. The awarding of the contract pursuant to this RFQ/P, if at all, is at the sole discretion of the District.

The District makes no representation that participation in the RFQ/P process will lead to an award of contract or any consideration whatsoever. The District shall in no event be responsible for the cost of preparing any RFQ/P Packet in response to this RFQ/P.

RFQ/P Packets and any other supporting materials submitted to the District in response to this RFQ/P will not be returned and will become the property of the District unless portions of the materials are designated as proprietary at the time of submittal, and are specifically requested to be returned. Vague designations and/or blanket statements regarding entire pages or documents are insufficient and will not bind the District to protect the designated matter from disclosure. Pursuant to *Michaelis, Montanari, & Johnson v. Superior Court* (2006) 38 Cal.4th 1065, RFQ/P Packets shall be held confidential by the District and shall not be subject to disclosure under the California Public Records Act until after either: (1) the District and the successful Respondent have completed negotiations and entered into an Agreement, or (2) the District has rejected all Proposals. Furthermore, the District will have no liability to the Respondent or other party as a result of any public disclosure of any RFQ/P Packet.

IV. RESTRICTIONS ON LOBBYING AND CONTACTS

From the period beginning on the date of the issuance of this RFQ/P and ending on the date of the award of the contract, no person, or entity submitting in response to this RFQ/P, nor any officer, employee, representative, agent, or consultant representing such a person or entity shall contact through any means or engage in any discussion regarding this RFQ/P, the evaluation or selection process/or the award of the contract with any member of the District, Governing Board, selection members, or any member of the Citizens' Oversight Committee.

Any such contact shall be grounds for the disqualification of the Respondent submitting a RFQ/P Packet.

V. MANDATORY INFORMATIONAL MEETING AND SITE WALK

Respondents must attend the mandatory informational meeting and site walk, to be conducted on **Thursday, January 25, 2024, at 2:00 P.M**. The meeting will be held at 1600 Vallejo Way, Sacramento, CA 95818. At this mandatory meeting, District representatives will distribute information and materials to further describe the Project, the scope of work, and walk the proposed Project site. Respondents shall consider and address the materials and information distributed at the meeting in their RFQ/P Packets. Respondents that fail to attend the mandatory informational meeting, in its entirety, shall be ineligible for responding to this RFQ/P.

VI. **SUBMITTAL FORMAT**

A. <u>Format</u>

Material must be in $8\frac{1}{2} \times 11$ inch format with font no less than 11 point font size. The RFQ/P Packets shall include divider tabs labeled with boldface headers below (e.g. the first tab would be entitled "Executive Summary," the second tab would be entitled "Table of Contents," etc.) Seven (7) bound copies and one (1) unbound copy, of the RFQ/P Packet shall be submitted. Each submittal shall not contain more than thirty (30) single-sided pages, and excluding front and back covers, tabs, certificates of insurance, detailed schedule charts, and comments to the Form of Agreement (Tab 12). Any double-sided page is counted as two single-sided pages. A single sided 11in. x 17in. sized paper will be accepted for the site logistics plan but will count as two (2) single-sided pages. Any double-sided 11in. x 17in. sized paper used for the site logistics plan will be counted as four (4) single-sided pages.

Submittals containing more than the authorized number of pages will not be considered.

The unbound copy, marked "Copy for Reproduction," shall be formatted as follows:

- No divider sheets or tab
- Text printed on one side only (i.e., no back-to-back pages)
- Pages with proprietary information removed
- A cover sheet listing the firm's name, the total number of pages, and identification of those pages that were removed due to proprietary information

B. General Overview

Each RFQ/P Packet shall include a description of the type, technical experience, backgrounds, qualifications and expertise of the Respondent. The description shall show that the firm possesses the demonstrated skills and professional experience to perform the general functions of the Project and fulfill the goals and vision of the District as its developer for the Project. Submittals shall describe in detail the Respondent's methods and plan for carrying out the Project. Included in this information must be a description of construction scheduling, staging, and logistics based on timelines and information provided by the District in this RFQ/P and the mandatory informational meeting. Describe the Respondent's approach to the Project, including any creative methodology and/or technology that the Respondent uses or unique resources that the Respondent can offer to the District and Project.

C. Contents

Respondents shall comply with the following requirements for its RFQ/P Packet:

1. TAB 1 – Executive Summary (max. 1 page)

This should be an overview of the entire RFQ/P Packet with a description of the general approach and/or methodology the Respondent will use to meet the goals and fulfill the general functions as set forth in this RFQ/P.

2. TAB 2 - Table of Contents

This should be a complete and clear listing of the headings and pages to allow easy reference to key information.

3. TAB 3 – Cover Letter Identifying Respondent (max. 1 page)

This should be a letter of introduction signed by an authorized officer of the Respondent. If the Respondent is a joint venture, duplicate the signature block and have a principal or officer sign on behalf of each party to the joint venture. The letter shall also include:

- **a.** Respondent's name.
- **b.** Address, include any branch office address and point of contact.
- **c.** Telephone number.
- **d.** Facsimile number.
- e. E-Mail address.
- **f.** Identify team.
- **g.** Clearly identify the individual(s) who are authorized to speak for the Respondent during the evaluation process.
- **h.** And, the following statement:
 - "[RESPONDENT'S NAME] received a copy of the District's Site Lease and Facilities Lease ("Agreement") attached as Appendix B to the RFQ/P. [RESPONDENT'S NAME] has reviewed the indemnity provisions and insurance requirements contained in the Agreement. If given the opportunity to contract with the District, [RESPONDENT'S NAME] has no objections to the use of the Agreement."
- i. Respondent shall certify that no official or employee of the District, nor any business entity in which an official of the District has an interest, has been employed or retained to solicit or assist in the procuring of the resulting contract(s), nor that any such person will be employed in the performance of any/all contract(s) without immediate divulgence of this fact to the District.

4. TAB 4 – All issued Addenda signed

Please include all issued addenda with a signature on each. It is the responsibility of Respondents to check the District's website to ensure that they have received all addenda.

5. TAB 5 - Respondent Information

- a. A brief history of the Respondent. Please include any former names of the Respondent and the number of years the Respondent has participated in construction as a general contractor under each name. List any reasons for change or name or corporate structure. (2 Points)
- b. Organizational chart for Respondent. This shall include the names of all key personnel, joint venture partners, and subconsultants with their titles and specific task assignments for the Project. Resumes of personnel to be involved with the Project should be included, including their school construction The District's evaluation will consider the entire experience. team. Therefore, no changes in the Respondent's composition will be allowed without prior written approval by the District. Identify three (3) or more persons who will be primarily responsible for working with the District and their respective roles and responsibilities, including Superintendent and Foreman. Describe previous experience of identified persons working together on a similar project. If Respondent is selected for an interview, the identified individuals must attend the interview and any required in-person presentations. (30 Points)
- **c.** Description of Respondent's technical competence, including a description of in-house resources (e.g. computer capabilities, software applications, modeling programs, etc.), and Respondent's ability to draw upon multi-disciplinary staff to address the services required under the RFQ/P. (10 Points)
- **d.** Provide the volume of construction in dollars for each of the past three (3) years. (2 Points)
- **e.** Provide a statement regarding the Respondent's availability and resources. (5 Points)
- **f.** Provide a statement on financial resources, bonding capacity and insurance coverage. (2 Points)
- g. Provide a claims statement for all resolved or ongoing claims: Submit a statement indicating any and all suits or claims in which the Respondent or its personnel instigated a claim and/or litigation regarding construction projects within the past five (5) years, and indicating any and all claims in which claims and/or litigation have been pursued against the Respondent or its

personnel. For each listed claim and/or litigation: state the issues in the claim and/or litigation, the status of the claim/litigation, the names of the parties involved, and the outcome, if any.

Respondent's claims statement **must** include resolved *and* ongoing claims. Respondent's claims statement **must** include claims history for Respondent *and* its personnel, as well as Associated Firms.

"Associated Firms" are businesses, corporations, companies, partnerships, or other entities associated with Respondent and/or its personnel (e.g., firm name changes, association as prior owner, general partner, limited partner, or other officer). (25 Points. Deduction of 5 points for each finding against the Respondent and associated firms.)

- h. Contractor license number and DIR number and whether contractor license has been revoked or suspended in the last five (5) years. Respondent must hold a **General Building Contractor License (B License)**, which is current, valid and in good standing with the Contractor's State License Board. (5 Points) Provide the following for each license:
 - i. Exact name of license holder on file.
 - ii. License Classification.
 - iii. License Number.
 - iv. Date Issued.
 - v. Expiration Date.
 - vi. Whether license has been suspended or revoked in the past five (5) years. If so, explain.
- i. Provide signatory status. (2 Points)
- **i.** Location of local office and main office, if different. (3 Points)
- **k.** Provide Non-Collusion Declaration. (**APPENDIX C-1**.) (Pass/Fail)
- Provide Iran Contracting Act Certification. (APPENDIX C-2.) (Pass/Fail)

6. TAB 6 – Methods and Strategic Plan

Detailed description of Respondent's methods and plan for carrying out the Project, including:

- a. The technical and managerial approach to the Respondent's partnership with the District. Take into account the District's goals for the Project and the general functions required. Respondent may identify additional necessary tasks and discuss these in its proposed method to accomplish the work. (10 Points)
- **b.** How Respondent plans to incorporate skilled and trained workforce into the Project. (10 Points)
- **c.** How Respondent plans to incorporate local subcontracting teams into the Project. (5 Points)
- **d.** How Respondent plans to incorporate construction means and methods into the Project. (10 Points)
- **e.** Approach to preconstruction services. Emphasis will be given to the methods and strategic plan as they relate to preconstruction services and how the preconstruction services will transition into the construction services. (10 Points)
- f. Detailed Logistics Plan showing the sequence of work for interior /exterior demo and new construction, including but not limited to coordinating w/ the District's furniture installer before the start of the 2024/25 school year. Include plan detailing exterior demolition as well as staging locations for the landscaping and utility work in and around campus. (30 Points)

7. TAB 7 Prior Relevant Experience

- 1. Description of the Respondent's experience with respect to the areas of public schools or similar construction over the past five (5) years. Specifically, please provide a list of completed or ongoing projects the Respondent has been involved with for the past five (5) years where the total project contracts exceeded 11 million dollars (\$11,000,000) per project. Within that list:
 - a. Identify the method (e.g. lease-leaseback, bid-build, etc.) by which each project was constructed. For lease-leaseback projects, include the total cost of each project and a breakdown of the total cost by preconstruction services and construction services. (5 Points)
 - **b.** Include a discussion of Respondent's experience with working with the DSA on public school projects. (2 Points)
 - c. Identify and include discussion of Respondent's experience with projects performed in an occupied building and/or campus and/or immediately adjacent to an occupied building and/or campus. (5 Points)

- **d.** Identify and include a discussion on Respondent's experience with modular construction. (5 Points)
- **e.** Identify whether the project is completed or ongoing. (2 Points)
- **f.** Identify if any of the projects had phased completion and strategy used. Explain any benefits or complications. (5 Points)
- 2. For the projects listed, above, be sure to also include the following information:
 - **a.** Project's name and description;
 - **b.** Firm's role;
 - **c.** Award and completion dates;
 - **d.** Project's initial contract price and final contract price;
 - **e.** Amount of fees received;
 - **f.** Staffing, including Respondent's team members, subcontractors and consultants;
 - **g.** Relationship with owner/client;
 - **h.** References: Provide a contact name, telephone number and email address for the owners and indicate which key personnel of Respondent worked on each project; and
 - i. Discussion of claims, demands, and/or litigation arising from the project and involving the Respondent, and resolution of the same.
 - **j.** Include examples of other similar project assignments on the part of the Respondent.
 - 3. List projects Respondent has successfully completed that had some or all of the following obstacles, including the creative solutions from the Respondent on how these obstacles were overcome (10 Points):
 - **a.** A very aggressive schedule.
 - **b.** Significant budgetary restrictions.
 - **c.** Be prepared to expand upon what you did to accommodate:
 - i. The complexity of the project;
 - ii. The needs of the clients:
 - iii. Minimizing inconvenience; and

iv. Maximizing safety.

8. TAB 8 – Contracting History

If any of the following have occurred, please describe in detail the circumstances of each occurrence (20 Points. Deduction of 2 points for each occurrence):

- **a.** Failure to enter into a contract or professional services agreement once selected.
- **b.** Withdrawal of a proposal or bid as a result of an error.
- **c.** Termination or failure to complete a contract.
- **d.** Debarment by any municipal, county, state, federal, or local agency.
- **e.** Involvement in litigation, arbitration, or mediation, whether concluded or ongoing.
- **f.** Conviction of the Respondent or its principals for violating any state or federal antitrust laws by bid or proposal rigging, collusion, or restrictive competition between bidders or proposers, or conviction of any other federal or state law related to bidding or performance of services.
- **g.** Knowing concealment of any deficiency in the performance of a prior contract.
- **h.** Falsification of information or submission of deceptive or fraudulent statement in connection with a contract.
- i. Willful disregard for applicable rules, laws, or regulations.
- j. Failure to disclose information regarding any of the above may be deemed to indicate an unsatisfactory record of performance. Information regarding any of the above may be considered in determining the suitability of Respondent to perform the needed services. Accordingly, Respondent may describe mitigating factors as part of description of any of the above.

9. TAB 9- Insurance

Each Respondent must demonstrate that it can maintain adequate insurance as required herein. Therefore, each RFQ/P Packet must include a letter from the Respondent's insurance company indicating its ability to provide insurance coverage on behalf of Respondent in accordance with the insurance requirements in **Facilities Lease APPENDIX B. Provide Certificate(s) of Insurance identifying the firm's current insurance coverages.** (2 Points).

10. TAB 10 - Safety (10 Points)

Describe the Respondent's safety record and safety program, including at least:

- The Respondent's worker safety program and how construction safety would be managed for the project.
- Any CAL OSHA or Federal OSHA finding against the Respondent for any "serious," "willful" or "repeat" violations of its safety or health regulations in the past five years.
- For each of the last three complete years Provide the Average Lost Workday Incident Rate (LWIR), the Average Recordable Incident Rate (RIR) and the Experience Modification Rate (EMR) provided by your worker's compensation insurance carrier.

11. TAB 11- Assurances (5 Points)

The Respondent must acknowledge each of the following items and confirm that it will be willing and able to perform these items, and provide any unique scenarios specific to this project:

<u>Preconstruction Services</u>: Respondent shall provide services that relate to the organization and development of the Project prior to the start of construction including the following:

- **Site Evaluation:** Consult with District staff in relation to the existing site. Selected developer should make site visits, as needed to review the current site conditions. During this evaluation, selected developer may make recommendations relating to soils investigations and utility locations and capacities, in order to minimize unforeseen conditions.
- **Plan Review:** Provide plan review and constructability services. Refer to the Facilities Lease for the required scope. Place an emphasis on ensuring that the Project can be completed within the established schedule and within the available budget. During the review, selected developer shall review the documents for clarity, consistency, constructability and coordination. The results of the review shall be provided in writing and as notations on the documents to the District and Construction Management team. The selected developer shall also make recommendations to the District and Construction Management team with respect to constructability, construction cost, sequence of construction, and construction duration.
- **Pre-construction Meetings:** Attend meetings virtually or in person at a District facility with the architect of record and the Construction Management team every two (2) weeks, until the Notice to Proceed with Construction is issued on or about (TBD) (meeting duration is approximately 2 hours).
- **Value Engineering:** Provide a detailed analysis of all major Project systems with an emphasis on possible value engineering possibilities.
- **Detailed Construction Critical Path Schedule:** Produce detailed construction critical path schedules to be incorporated into the Project documents including identification of the Project critical path and agency approvals.

- **Preliminary and Detailed Estimates:** Provide preliminary construction estimates using like-kind construction costs. Upon receipt of the Project plans and specifications, provide detailed construction estimates showing the values of all major components of the Project.
- Construction Planning and Logistics Plan: Plan the phases and staging of construction, staging areas, temporary fencing, office trailer placement, access, etc. as required.
- Other services: Any other services that are reasonable and necessary to control the budget and schedule.

Construction Services:

- **Project Accounting and Management Systems:** In coordination with District staff, develop the Project accounting and budget management systems. A process of up-to-date costs management will be necessary. During construction, monthly reporting will be required.
- **General Conditions:** List what is included in the Respondent's general conditions (including full-time and part-time personnel) and a monthly value of the general conditions. Indicate what would be included as a cost of work versus a line item in the general conditions. See **APPENDIX C-3** for an example.
- Management of Project: Administer and coordinate on a daily basis the work
 of all trade contractors the successful Respondent hires to work on the Project.
 Enforce strict performance, scheduling, and notice requirements. Document
 the progress and costs of the Project. Report proactively on potential schedule
 impacts. Recommend potential solutions to schedule problems.
- **Trade Contractors:** Pursuant to Public Contract Code section 20111.6, each prospective MEP Contractor holding C-4, C-7, C-10, C-16, C-20, C-34, C-36, C-38, C-42, C-43, and/or C-46 licenses shall be prequalified by the District to perform construction work as a first tier subcontractor on the Project.

12. TAB 12 – Comments to Form of Agreement (Acknowledgment required)

Respondents must thoroughly review the Agreement attached to this RFQ/P as **Appendix B** and confirm in writing that, if given the opportunity to contract with the District, Respondent has no substantive objections to the use of the District's standard agreement. Respondent must also identify any term or condition of the Agreement that Respondent requests modifying, deleting, or adding. Respondents must set forth a clear explanation of what modification would be sought and specific alternate language. **If selected, Respondent will be precluded from negotiating changes that have not been identified in its RFQ/P Packet.** The District will review, but is not obligated to accept, any proposed changes.

VII. SELECTION CRITERIA

A. <u>Best Value Evaluation</u>

The RFQ/P Packets will be evaluated based on the District's adopted criteria and rating system to determine the qualified Respondent(s) providing the best value to the District for all candidates that meet the pass / fail criteria listed below (i.e., receive a PASS).

[REMAINDER OF PAGE INTENTIONALLY LEFT BLANK]

Binder Tab	CRITERIA ITEM	DESCRIPTION	MAXIMUM POINTS	
Tab 5	Section a.	Brief history of the Respondent	2 points	
Section c.		Organizational chart, roles and responsibilities, previous experience	30 points	
		Description of Respondent's technical competence -	10 points	
	Section d.	Volume of construction in dollars for each of the past three (3) years	2 points	
	Section e.	Statement regarding the Respondent's availability and resources	5 points	
	Section f.	Statement on financial resources, bonding capacity, and insurance coverage	2 points	
	Section g. Acceptable history of claims and litigation		25 points	
	Section h. Acceptable Contractor license number and DIR number		5 points	
	Section i.	Signatory status	2 points	
·		Location of local office and main office	3 points	
		Non-Collusion Declaration	PASS / FAIL	
		Iran Contracting Act Certification.	PASS / FAIL	
Tab 6	Section a.	Technical and managerial approach	10 points	
Methods and Strategic Section b. Section c. Section d.		Incorporating Skilled and Trained Workforce	10 points	
		Incorporating local subcontracting teams -	5 points	
		Incorporating construction means and methods	10 points	
Section e.		Approach to preconstruction services	10 points	
Section f.		Detailed Logistics Plan	30 points	
Tab 7	Section 1.a.	Identify the method of construction	5 points	
Prior Relevant Experience	Section 1.b.	Experience with DSA on public school projects	2 points	
•	Section 1.c.	Work in occupied building/campus	5 points	

	Section 1.d.	5 points	
	Section 1.e.	Projects completed or ongoing	2 points
		Phased completion and strategy used	5 points
	Section 3. List of projects with obstacles -		
Tab 8 Contracting History	Whole section	Acceptable contracting history -	20 points
Tab 9 Insurance			2 points
Tab 10 Safety			10 points
Tab 11 Assurances	7.0		5 points
Tab 12 Form of Agreement		Proposed changes to District Form of Agreement Acknowledged	PASS / FAIL
Total Possible	Technical Score for Binde	er	232 Points
		Proposed team attendance, performance, approach to work	50 points
VII. E. Pricing & Contingency		Preconstruction services cost or	15 points
		method of calculation; Respondent's fee based on estimated construction costs as stated in the RFP, which includes profit and overhead; General conditions cost; and Bonds and Insurance percentage	13 points
	TO	method of calculation; Respondent's fee based on estimated construction costs as stated in the RFP, which includes profit and overhead; General conditions cost; and Bonds	13 points

Based on these criteria, District staff assign points to each proposer and then calculate the total points awarded to the proposer. The more points, the higher the proposer is ranked. The highest ranked proposer reflects the best combination of price and qualifications for the Project.

B. <u>District Investigations</u>

The District may perform investigations of proposing parties that extend beyond contacting the references identified in the proposals.

C. <u>Selection Process</u>

RFQ/P Packets shall be evaluated and the Project awarded in the following manner:

- 1. All proposals received shall be reviewed to determine those that meet the format requirements and the standards specified in RFQ/P.
- 2. District shall evaluate the qualifications of the Respondents based solely upon the adopted criteria and evaluation methodology, and shall assign a best value score to each proposal. Once the evaluation is complete, all responsive proposals shall be ranked from the highest best value to the lowest best value to the District.
- 3. The District will select a minimum of two (2) respondents based on their technical scores. These respondents will be short-listed.
- The District's Governing Board shall award the Project to the responsive proposer whose proposal is determined, in writing by the Governing Board, to be the best value to the District.
- proposed contract, the Governing Board may award the contract to the proposer with the second highest best value score if it deems it to be for the best interest of the District. If the second selected developer refuses or fails to execute the tendered instrument, the Governing Board may award the instrument to the proposer with the third highest best value score if it deems it to be for the best interest of the District.
- 6. Notwithstanding any other law, upon issuance of a contract award, the District shall publicly announce its award, identifying the entity to which the award is made, along with a statement regarding the basis of the award. The statement regarding the District's contract award and the contract file shall provide sufficient information to satisfy an external audit.

D. Interviews (50 Points)

The District will invite the short-listed respondents to meet with a District selection committee. Key proposed Project staff will be expected to attend the interview. The interview will be an opportunity for the District selection committee to review the proposal, the firm's history, and other matters the committee deems relevant to firm evaluation with the firm. The interview will start with the firm presenting its proposal and its Project team. The finalists may be required to submit in advance of the interview a more detailed fee proposal. If requested, this fee proposal shall include all charges and costs proposed to be charged to the District, including rates for extra work.

Any comments or objections to the form of Agreement attached hereto as **APPENDIX B** to this RFQ/P shall be provided in writing in the RFQ/P Packet and may be the subject of inquiry at the interview. Comments on the form of Agreement will be excluded from the page count. District reserves the right to accept, reject or negotiate requested revisions. Any comments or objections to the form of Agreement not provided in writing before the interview will not be entertained by the District.

E. **Pricing and Contingency**

The pricing will be evaluated based on the: (1) preconstruction services cost or method of calculation; (2) Respondent's fee based on estimated construction costs as stated in the RFP, which includes profit and overhead; (3) general conditions cost; and (4) bonds and insurance percentage. The Fee Proposal form is attached at the back of this RFP.

After the Agreement is awarded and DSA approves the plans and specifications, the selected developer will be required to provide a Guaranteed Maximum Price ("GMP") for the Project. As part of the District review of the GMP, the District will expect to have access to all subcontractor bids, contingency breakdown and tracking documents, general conditions breakdown and tracking documents, and Respondent's fees. The GMP shall include all of Respondent's cost for labor, materials, equipment, overhead and profit, general conditions, contractor contingency, and allowances, if any, but shall specifically exclude the amount of the District contingency. In the event the selected developer realizes a savings on any aspect of the Project, such savings shall be added to the District contingency and expended consistent with the District contingency. In addition, any portion of the contractor contingency and/or allowance remaining after completion of the Project shall be added to the District contingency. The Facilities Lease will be amended to include the agreed upon GMP, if the District proceeds with the construction phase of the Project. (15 Points)

F. <u>Final Determination and Award</u>

It is expected that the selection committee will make recommendations to District staff regarding the candidates and awarding the contract. The awarding of contract(s) is at the sole discretion of the District.

The District reserves the right to contract with any entity responding to this RFQ/P for all or any portion of the work described herein and/or in an agreement offered to the entity, to reject any proposal as non-responsive, and/or not to contract with any firm for the services described herein. The District makes no representation that participation in the RFQ/P process will lead to an award of contract or any consideration whatsoever. The District reserves the right to seek proposals from or to contract with any firm not participating in this process. The District shall in no event be responsible for the cost of preparing any RFQ/P Packet in response to this RFQ/P.

The RFQ/P packet, and any other supporting materials submitted to the District in response to this RFQ/P will not be returned and will become the property of the District unless portions of the materials are designated as proprietary at the time of submittal, and are specifically requested to be returned. This RFQ/P does not commit the District to negotiate an agreement with any proposing firm or individual.

VIII. SUBMISSION GUIDELINES

Respondents to this RFQ/P should mail or deliver Seven (7) bound copies, one (1) unbound copy of the RFQ/P Packet conforming to the requirements of this RFQ/P to:

SACRAMENTO CITY UNIFIED SCHOOL DISTRICT

ATTN: Contracts Office 5735 47th Avenue Sacramento, CA 95824 RE: RFQ/P #0415-468

ALL RESPONSES ARE DUE BY **2:00 P.M., ON TUESDAY FEBRUARY 13, 2024**. Oral, telegraphic, facsimile, telephone or email RFQ/P Packets will not be accepted. RFQ/P Packets received after this date and time will not be accepted and returned unopened.

Each submittal must conform and be responsive to the requirements set forth in this RFQ/P. The District reserves the right to waive any informalities or irregularities in the RFQ/P Packets. The District also reserves the right to reject any and all RFQ/P Packets and to negotiate contract terms with one or more Respondents. The District retains the sole discretion to determine issues of compliance and to determine whether a program management respondent is responsive, responsible, and qualified.

The District hereby notifies all Respondents that it will affirmatively insure that, in any contract entered into pursuant to this advertisement, no respondent will be discriminated against on the grounds of race, age, color, medical condition, marital status, national origin, ancestry, disability, gender, transgender status, political affiliation, or religion on consideration for the award of contract.

WE THANK YOU FOR YOUR INTEREST IN THE DISTRICT'S PROJECT.

APPENDIX A Project Description

Project Name: California Middle School Renewal

Scope of work is primarily an aesthetic campus renewal with cosmetic maintenance with replacement in kind of floor covering and utility and systems upgrades. Included but not limited to, new flooring, new paint, upgrades to electrical, low voltage and fire alarm in 4 buildings. Along with general site work upgrades, including, restored turf at the west playfield, electronic marquee at street, replacement of all hardscaping to ensure compliant campus path of travel routing throughout, reconfiguration of accessibility in parking lot 01, landscape planting and turf upgrades, various utilities and irrigation upgrades, refurbishments and replacement of perimeter fencing and gates and installation of one way motorized access gates for staff parking lot 02.

Estimated Construction Duration: (70) Seventy Days

Construction Cost Estimate: \$12,000,000

Architect: JK Architecture Engineering

District Furniture Rep: Campbell Keller

DSA Intake Submittal Date: November 8, 2023

Anticipated DSA Approval: Late February 2024

End of 2023/2024 School Date: June 14, 2024

Construction Start Date: June 15, 2024

Construction Completion Date: August 23, 2024

Start of 2024/2025 School Date: August 29, 2024

Project Closeout Date: September 30, 2024

APPENDIX B Form of Agreement

See Attached:

Site Lease Facilities Lease

APPENDIX C-1

NON-COLLUSION DECLARATION (Public Contract Code Section 7106)

The undersigned declares	•		
I am the	_ of	[Name of Firm]	, the party making the foregoing
bid/proposal.		[Name of Film]	
partnership, company, as and not collusive or sha solicited any other bidder, directly or indirectly collusive or sha hidder, anyone else to put in a bidder/proposer has not communication, or conferor any other bidder/probid/proposal price, or of bid/proposal are true. The bid/proposal price or any or data relative thereto, to bid depository, or to an bid/proposal, and has not Any person executing thi partnership, joint venture	sociation, or m. The bidder, conspicion any mence with any mence with any ebidder/probreakdown to any corporate paid, and was declaration, limited liable that he or	rganization, or corpor der/proposer has not o put in a false or shan ired, connived, or ag/proposal, or to refranner, directly or in yone to fix the bid/proto fix any overhead, other bidder/propose poser has not, directly thereof, or the contenration, partnership, cor agent thereof, to will not pay, any person on behalf of a bidd bility company, limited she has full power to	ehalf of, any undisclosed person ration. The bid/proposal is genuine to directly or indirectly induced on bid. The bidder/proposer has not reed with any bidder/proposer or rain from bidding/proposing. The ndirectly, sought by agreement oposal price of the bidder/proposer, profit, or cost element of the refer. All statements contained in the root or indirectly, submitted his or her than the proposer of the proposer that is a corporation of the proposer that it is a corporation of the
		•	ate of California that the foregoing
is true and correct and that			
at [City]	, [Stat	 e]	[Bute]
Signature:			
Print Name:			
Title:			

END OF DOCUMENT

APPENDIX C-2

IRAN CONTRACTING ACT CERTIFICATION (Public Contract Code Sections 2202-2208)

Prior to bidding on or submitting a proposal for a contract for goods or services of \$1,000,000 or more, the bidder/proposer must submit this certification pursuant to Public Contract Code section 2204.

The bidder/proposer must complete **ONLY ONE** of the following two options. To complete OPTION 1, check the corresponding box **and** complete the certification below. To complete OPTION 2, check the corresponding box, complete the certification below, and attach documentation demonstrating the exemption approval.

OPTION 1. Bidder/Proposer is not on the current list of persons engaged in investment activities in Iran created by the California Department of General Services ("DGS") pursuant to Public Contract Code section 2203(b), and we are not a financial institution extending twenty million dollars (\$20,000,000) or more in credit to another person, for 45 days or more, if that other person will use the credit to provide goods or services in the energy sector in Iran and is identified on the current list of persons engaged in investment activities in Iran created by DGS.
OPTION 2. Bidder/Proposer has received a written exemption from the certification requirement pursuant to Public Contract Code sections 2203(c) and (d). A copy of the written documentation demonstrating the exemption approval is included with our bid/proposal.

CERTIFICATION:

I, the official named below, CERTIFY UNDER PENALTY OF PERJURY, that I am duly authorized to legally bind the bidder/proposer to the OPTION selected above. This certification is made under the laws of the State of California.

Vendor Name/Financial Institution (Printed)	Federal ID Number (or n/a)
By (Authorized Signature)	
Printed Name and Title of Person Signing	Date Executed

END OF DOCUMENT

APPENDIX C-3

Allowable General Condition Costs Construction Phase Scope Detail

Pro	oject (On Site Jobsite Staff)	Direct Cost of the Work	General Conditions	Overhead and Profit	Paid by District
1	Operations Manager		Χ		
2	Project Manager		Х		
3	Project Superintendent		Х		
4	Project Engineer		X		
5	Home Office Engineer		X		
6	Scheduling Engineer		X		
7	Field Engineer		Х		
8	Draftsman/Detailer		Х		
9	Record Drawings		X		
10	Field Accountant		X		
11	Time Keeper/Checker		Х		
12	Secretarial/Clerk Typist		X		
13	Independent Surveyor	Х			
14	Safety &. E.E.O. officer		X		
15	Runner/Water Boy		Х		
16	Vacation Time/Job Site Staff		X		
17	Sick Leave/Job Site Staff		X		
18	Bonuses/Job Site Staff			X	
19	Quality Control Program		X		
20	Qualified SWPPP Practitioner (QSP)	Х			
21	SWPPP Creation, Approval, Notifications	Х			
Те	mporary Utilities	Direct Cost of the Work	General Conditions	Overhead and Profit	Paid by District
1	Telephone Installation		Х		
2	Telephone Monthly Charges		Χ		
3	Elect Power Installation	X			
4	Elect Power Distribution - Wiring/Spider boxes/ Lighting for	X			
5	Elect Power Monthly Charges				X
6	Water Service for construction	X			
7	Heating & Cooling Costs for	X			
8	Light Bulbs & Misc. Supplies for	Х			
9	Clean-Up-Periodical	X			
10	Clean-Up-Final	X			
11	Dump Permits and Fees	X			
12	Recycling/Trash Dumpster	X			
13	Flagger/Traffic Control	X			
14	Dust Control	X			
15	Temporary Road and Maintenance if	X			
16	Trash Chute & Hopper (if applicable)	Х			

Dir	ect Job Costs	Direct Cost of the Work	General Conditions	Overhead and Profit	Paid by District
1	Wages of Construction Labor	X			
2	Labor/Fringe Benefits & Burden	X			
3	Subcontract Costs	X			
4	Material & Equipment/Included		X		
	a. Contractor Owned Equip, trucks		Х		
	b. Small Tools - Purchase		X		
	c. Small Tools - Rental		X		
5	Warranty Work & Coordination			Х	
Ten	nporary Facilities	Direct Cost of the Work	General Conditions	Overhead and Profit	Paid by District
1	Office Trailers including shared office for IOR & CM (office must include lockable door, conditioned air, 3 desks, 3 chairs, 2 file cabinet, and Business Grade Hardline Internet	X			
2	Storage Trailer & Tool Shed Rental	Х			
3	Office Furniture/Equip/computers	X			
4	Xerox Copies/Misc Printing	X			
5	Postage/UPS/FedEx	Х			
6	Project Photographs	X			
7	Temporary Toilets	X			
8	Project Sign	X			
9	Temporary Fencing/Enclosures	X			
10	Covered Walkways if required	X			
11	Barricades	X			
12	Temporary Stairs	X			
13	Opening Protection	X			
14	Safety Railing & Nets	X			
15	Drinking Water/Cooler/Cup		X		
16	Safety/First Aid Supplies		X		
17	Fire Fighting Equipment		X		
18	Security Guards	X			
19	Watchman Service	X			
20	Phone lines, cell phones, WiFi/Hardline Internet		Х		
21	Temporary "Swing space" portables to house teachers and students as required for phasing				Х
22	Utility connections and civil work needed for temporary "swing space" portables as required for phasing	X			

Mis	cellaneous Project Costs	Direct Cost of the Work	General Conditions	Overhead and Profit	Paid by District
1	Performance and Payment Bonds	X			
2	Developer-provided insurance				
3	Printing - Drwgs & Specs	Х			
4	Initial Soils Investigation	Α			Χ
5	Testing and Inspection				X
6	Maintenance After Occupancy				X
7	Facility Operator/Training	Х			
8	Fees				Х
Hoi	isting	Direct Cost of the Work	General Conditions	Overhead and Profit	Paid by District
1	Hoist & Tower Rental	X			
2	Hoist Landing & Fronts	X			
3	Hoist Operator	X			
4	Hoist Safety Inspections	X			
5	Hoist Material Skips/Hoppers	X			
6	Erect & Dismantle Hoists	X			
7	Crane Rental	X			
8	Crane Operators	X			
9	Crane Safety Inspections	X			
1	Erect & Dismantle Crane	X			
1	Fuel, Repairs, Maintenance	X			
1	Crane Raising/Jumping Costs	X			
1	Safety Inspections	X			
1	Forklift Rental	X			
1	Forklift Operator	Х			
1	Forklift Safety Inspections	X			
1	Fuel, Repairs, Maintenance	X			
C	ontractor's Main Office Staff	Direct Cost of the Work	General Conditions	Overhead and Profit	Paid by District
1	Corporate Executives			X	
2	Principal in Charge			X	
3	Estimating Cost Engineering			X	
4	Value Engineering			X	
5	Scheduling			X	
6	Drafting and Detailing			X	
7	Purchasing & Contracts			X	
8	Accounting & Bookkeeping			X	
9	Safety & E.E.O Officer	1		X	
10	Secretarial			X	
11	Clerk/Typist			X	
12	Computer/Data Processing			X	
13	Legal (General Services/Pertaining to			X	
14	Travel & Subsistence			X	

15	Fringe Benefits & Burden		X	
16	Vacation Time/Main Office		X	
17	Bonuses/Main Office		X	
	eneral Conditions Total Cost ansfer to Fee Proposal	\$		

Fee Proposal

Fee Proposal should be based on the estimated project costs in Appendix A to this RFQ/P. Fee

proposal form to be in a separate sealed envelope with one (1) hard copy.

ITEM Description		AMOUNT
Proposed Preconstruction Services Fee Site Evaluation	- \$	
Proposed Preconstruction Services Fee Plan Review	- \$	
Proposed Preconstruction Services Fee Pre-Construction Meetings	- \$	
Proposed Preconstruction Services Fee Value Engineering		
Proposed Preconstruction Services Fee Detailed Construction Critical Path Schedule		
Proposed Preconstruction Services Fee Preliminary and Detailed Estimates	·	
Proposed Preconstruction Services Fee Construction Planning and Logistics Plan	- \$	
Proposed Preconstruction Services Fee Other Services	- \$	
Total for Preconstruction Services (Row 1-8)	s	\$
General Conditions: Refer to Appendix C-3 as reference for allowable costs and items th the Developer will include as general conditions and not as part of direct costs of work.		\$
Fee (inclusive of overhead and profit) (as a percentage of direct costs)		%
Bonds (Per Facilities Lease, Exhibit C, Section 2.1.8)	on	%
3 Insurance cost (Per Facilities Lease, Exhibi C, Section 2.1.8)	t	%
Interest Rate on Loan Amount		%

Signature Title: