



Overview of Student Achievement, Supports, and Strategic Priorities

Board Meeting
February 2, 2023
Agenda Item No.

Presented by:
Yvonne Wright, Chief Academic Officer

Acronyms

AB	Assembly Bill	LCFF	Local Control Funding Formula
BOE	Board of Education	LEA	Local Educational Agency
CCEE	California Collaborative for Educational Excellence	MTSS	Multi-Tiered System of Supports
CDE	California Department of Education	SBAC	Smarter Balanced Assessment Consortium
EL	English Learner	SCOE	Sacramento County Office of Education
HQI	High Quality Instruction		
IDEA	Individual with Disabilities Act		

Every system is perfectly designed to get the results it gets

SCUSD Core Value

We recognize that our system is inequitable by design and we vigilantly work to confront and interrupt inequities that exist to level the playing field and provide opportunities for everyone to learn, grow and reach their greatness.

SCUSD GUIDING PRINCIPLE

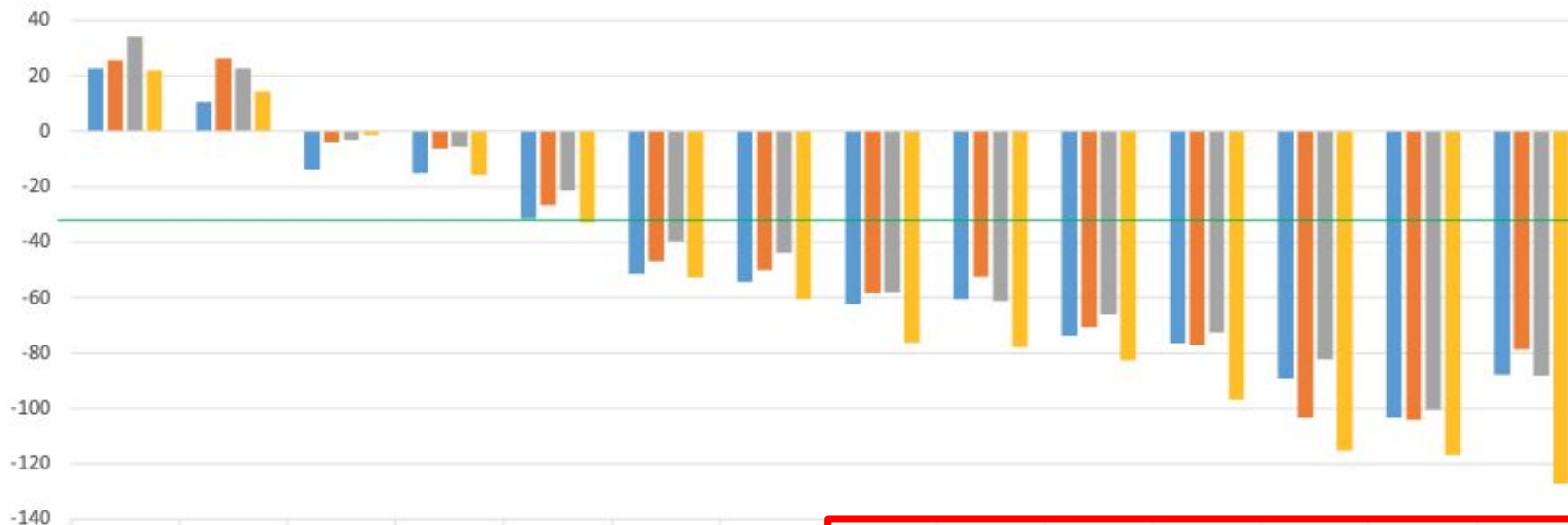
All students are given an equal opportunity to graduate with the greatest number of postsecondary choices from the widest array of options

You can't improve what you can't measure

Agenda for Tonight's Presentation

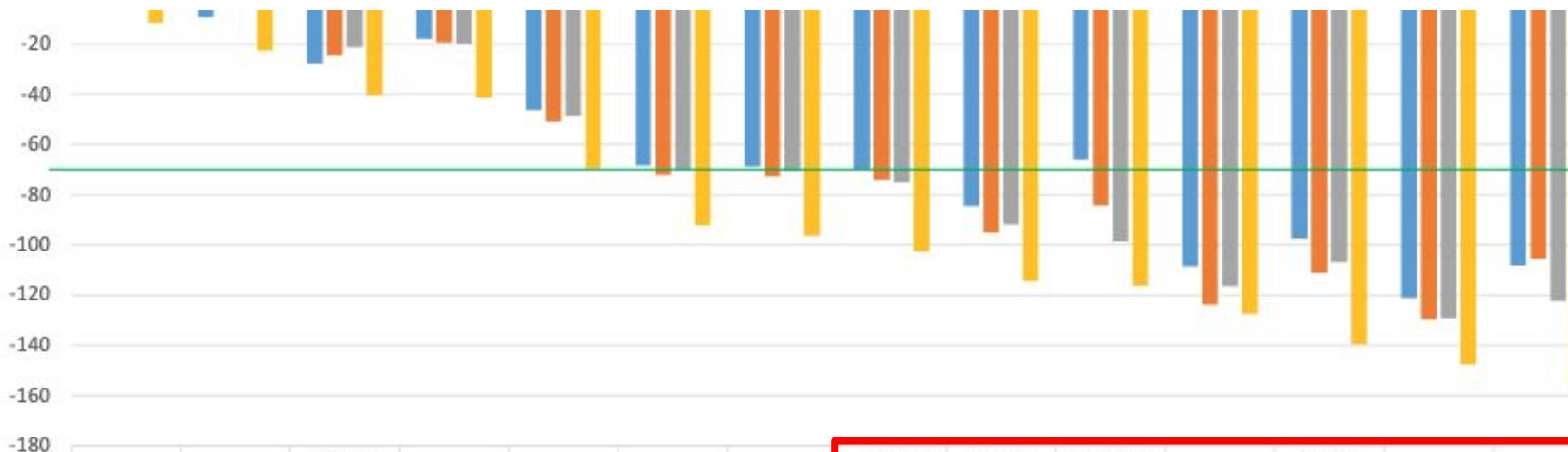
- Overview of SCUSD Data
- CA Comprehensive Support System and SCUSD's Assigned Technical Assistance
 - CA Collaborative on Educational Excellence (CCEE)
 - Sacramento County Office of Education (SCOE)
 - CA Department of Education
- Overview of SCUSD Strategic Priority Areas
- Next Steps

ELA SBAC



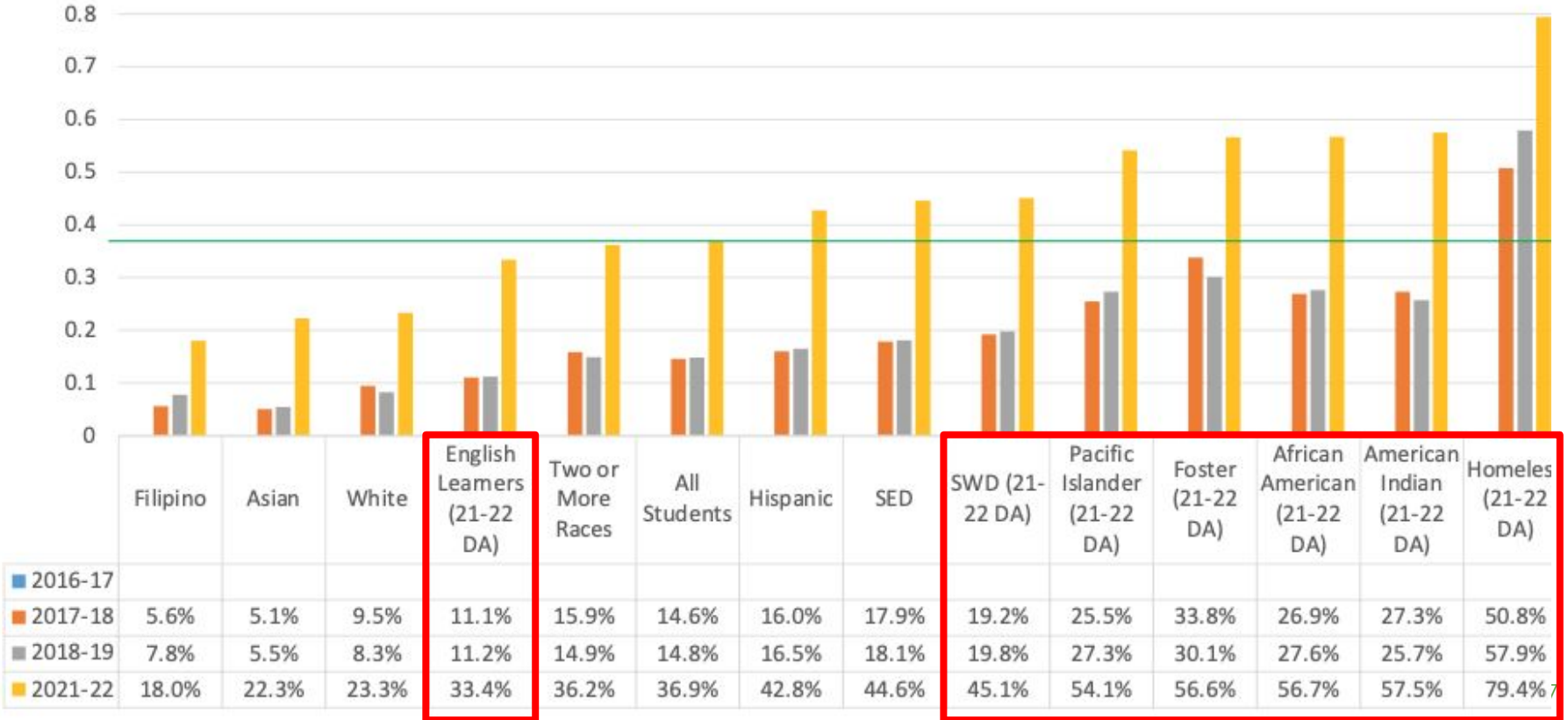
	White	Filipino	Two or More Races	Asian	All Students	Hispanic	SED	English Learners (21-22 DA)	American Indian (21-22 DA)	Pacific Islander (21-22 DA)	African American (21-22 DA)	Foster (21-22 DA)	SWD (21-22 DA)	Homeless (21-22 DA)
■ 2016-17	22.6	10.6	-13.7	-15.1	-31.4	-51.6	-54.2	-62.3	-60.6	-73.9	-76.4	-89.3	-103.3	-87.7
■ 2017-18	25.6	26.2	-4.1	-6.3	-26.7	-46.8	-49.9	-58.3	-52.5	-70.7	-77.1	-103.3	-104.2	-78.6
■ 2018-19	34.1	22.6	-3.3	-5.4	-21.5	-39.7	-43.9	-58	-61.2	-66.1	-72.5	-82.3	-100.5	-88.1
■ 2021-22	22	14.3	-1.3	-15.7	-33	-52.6	-60.6	-76.2	-77.8	-82.6	-96.9	-115.2	-116.7	-127.2

Math SBAC

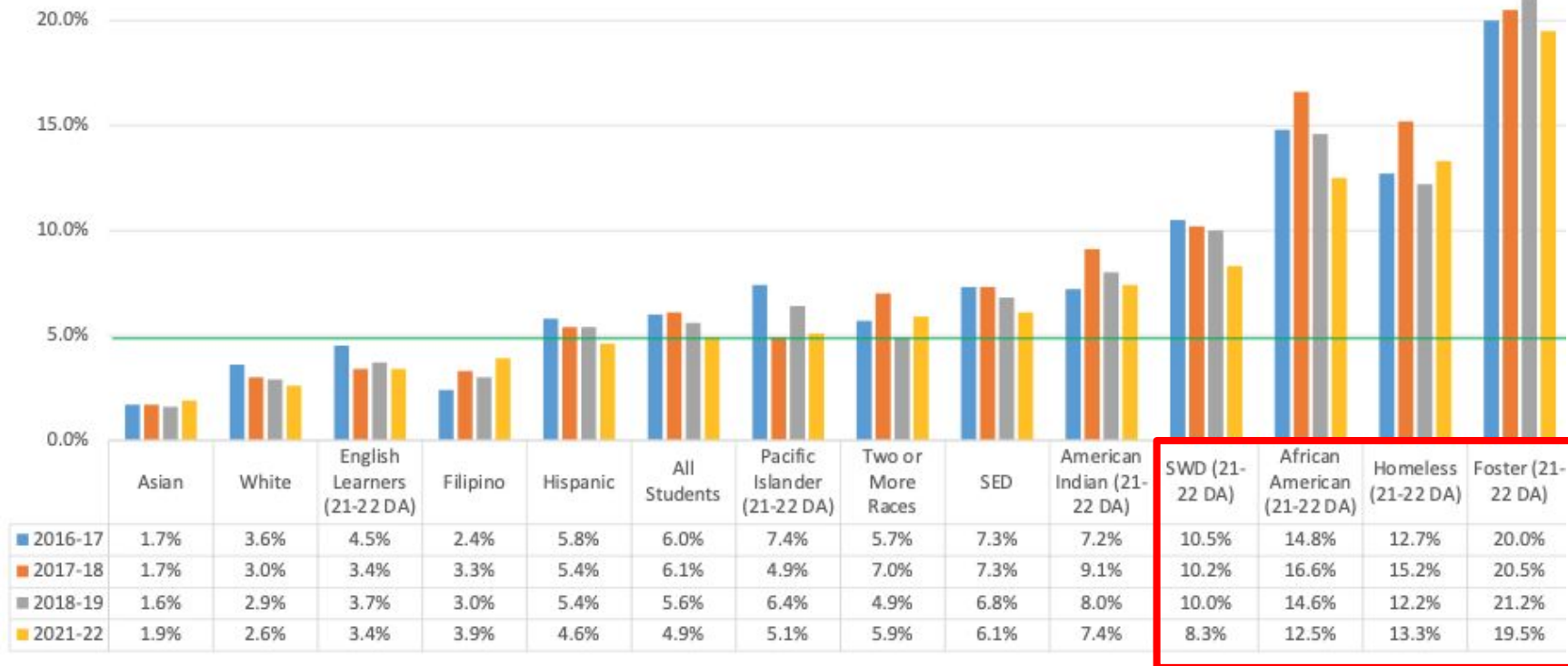


	White	Filipino	Two or More Races	Asian	All Students	Hispanic	SED	English Learners (21-22 DA)	Pacific Islander (21-22 DA)	American Indian (21-22 DA)	Foster (21-22 DA)	African American (21-22 DA)	SWD (21-22 DA)	Homele: (21-22 D
■ 2016-17	4.5	-9.4	-27.8	-18	-46.3	-68.4	-68.7	-69.7	-84.6	-65.9	-108.5	-97.5	-121	-108.1
■ 2017-18	1.3	-3.9	-24.6	-19.4	-50.7	-72.2	-72.8	-74	-95.1	-84.4	-123.7	-111.3	-129.7	-105.4
■ 2018-19	-5.1	-3.2	-21.4	-19.8	-48.8	-69.8	-70.5	-75.1	-91.9	-98.6	-116.4	-107	-129.1	-122.3
■ 2021-22	-11.5	-22.5	-40.4	-41.4	-69.5	-92.3	-96.4	-102.6	-114.5	-116.2	-127.6	-139.5	-147.5	-155.8

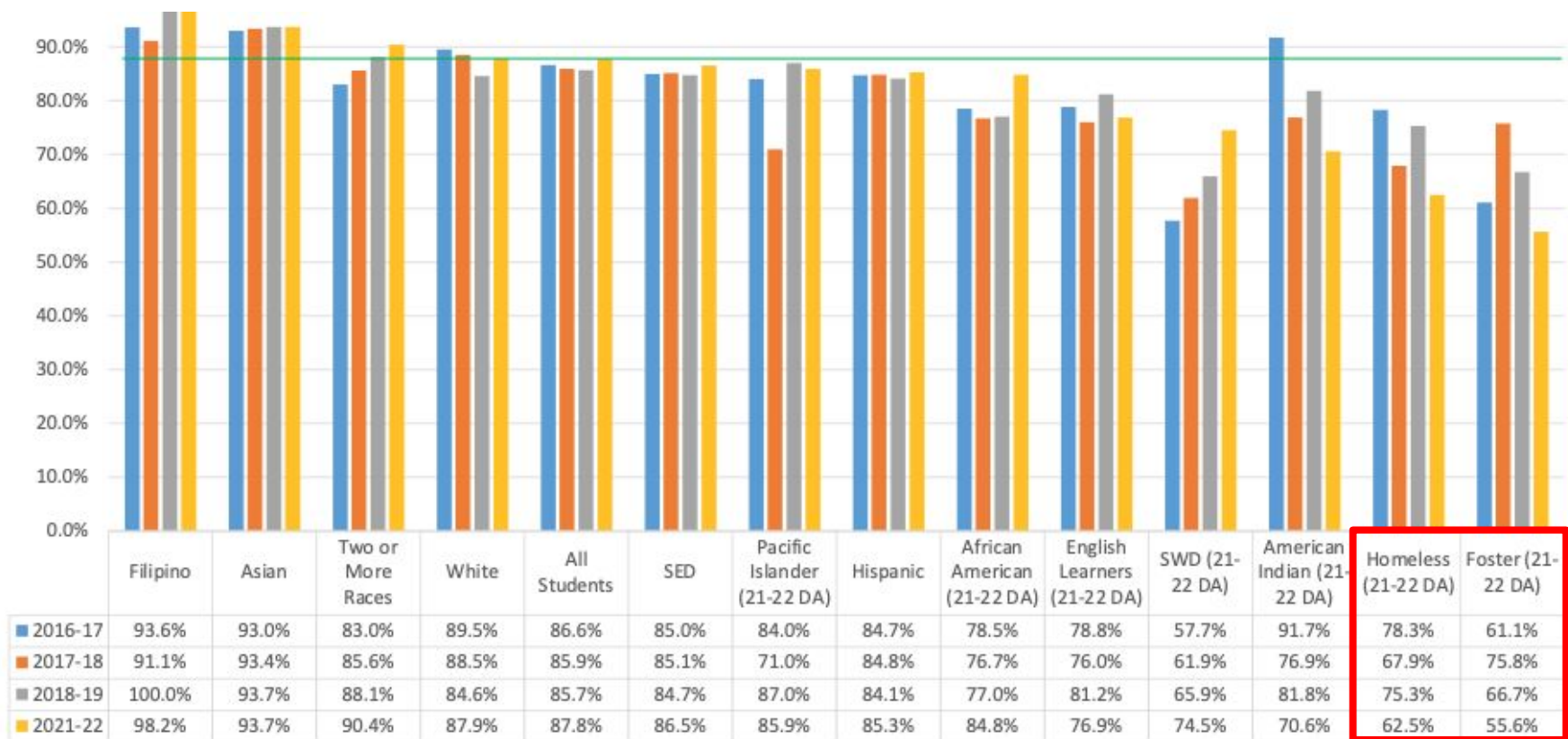
Chronic Absenteeism



Suspensions



Graduation



Summary SBAC ELA by Ethnicity/Race

ELA by Ethnicity/Race	Students at PL 1 - Standards Not Met	Students at PL 2 - Standards Nearly Met	Students at PL 3 - Standards Met	Students at PL 4 - Standards Exceed.	# Standards Met/ Exceed.	% Standards Met/ Exceed.
White	710	598	927	1061	1988	60%
Filipino	58	55	79	72	151	57%
Asian	1216	810	936	682	1618	44%
Hispanic	3622	2109	1671	788	2459	30%
American Indian or Alaska Native	58	22	21	8	29	27%
Native Hawaiian or Other Pacific Islander	268	100	66	25	91	20%
Black or African American	1420	526	360	97	457	19%
Two or More Races	469	293	432	396	828	52%
Grand Total	7820	4514	4492	3129	7621	38%

The achievement gaps between White and Black / African American (B/AA) students persisted into the 2021-22 SBAC ELA results. The percentage of White students who met or exceeded standards in ELA was approximately 41 percentage points higher than B/AA students.

Summary SBAC ELA by Ethnicity/Race

Students w/96+% Attendance, No Suspensions, and Not Socioeconomically Disadvantaged

Row Labels	Students at PL 1 - Standards Not Met	Students at PL 2 - Standards Nearly Met	Students at PL 3 - Standards Met	Students at PL 4 - Standards Exceeded	# Standards Met/ Exceeded	% Standards Met/ Exceeded
White	92	130	324	453	777	78%
Filipino	13	9	31	31	62	74%
Asian	85	112	191	251	442	69%
Native Hawaiian or Other Pacific Islander	6	7	10	9	19	59%
Hispanic	187	190	253	201	454	55%
Black or African American	63	42	53	23	76	42%
Two or More Races	25	52	122	166	288	79%
American Indian or Alaska Native					n<30	

... and the achievement gap between White students and B/AA students is NOT “explained” by student attendance patterns, behavior patterns, nor socioeconomic differences in SCUSD.

Even when controlling for students with 96+ attendance, no suspensions, and who are not socioeconomically disadvantaged ... a 36 percentage point achievement gap remains in ELA.

Summary SBAC Math by Ethnicity/Race

Math by Ethnicity/Race	Students at PL 1 - Standards Not Met	Students at PL 2 - Standards Nearly Met	Students at PL 3 - Standards Met	Students at PL 4 - Standards Exceed.	# Standards Met/ Exceed.	% Standards Met/ Exceed.
White	929	762	769	834	1603	49%
Filipino	82	64	53	63	116	44%
Asian	1505	952	619	622	1241	34%
Hispanic	4692	2000	1015	521	1536	19%
American Indian or Alaska Native	71	25	11	4	15	14%
Native Hawaiian or Other Pacific Islander	303	101	43	17	60	13%
Black or African American	1742	430	156	56	212	9%
Two or More Races	633	342	289	321	610	38%
Grand Total	9957	4676	2956	2437	5393	27%

The achievement gaps between White and Black / African American (B/AA) students persisted into the 2021-22 SBAC Math results. The percentage of White students who met or exceeded standards in ELA was approximately 40 percentage points higher than B/AA students.

Summary SBAC Math by Ethnicity/Race

Students w/96+% Attendance, No Suspensions, and Not Socioeconomically Disadvantaged

Row Labels	Students at PL 1 - Standards Not Met	Students at PL 2 - Standards Nearly Met	Students at PL 3 - Standards Met	Students at PL 4 - Standards Exceeded	# Standards Met/ Exceeded	% Standards Met/ Exceeded
White	130	207	275	391	666	66%
Asian	113	139	136	253	389	61%
Native Hawaiian or Other Pacific Islander	6	8	9	9	18	56%
Filipino	19	19	18	28	46	55%
Hispanic	274	206	193	161	354	42%
Black or African American	78	60	26	16	42	23%
Two or More Races	57	62	92	153	245	67%
American Indian or Alaska Native					n<30	

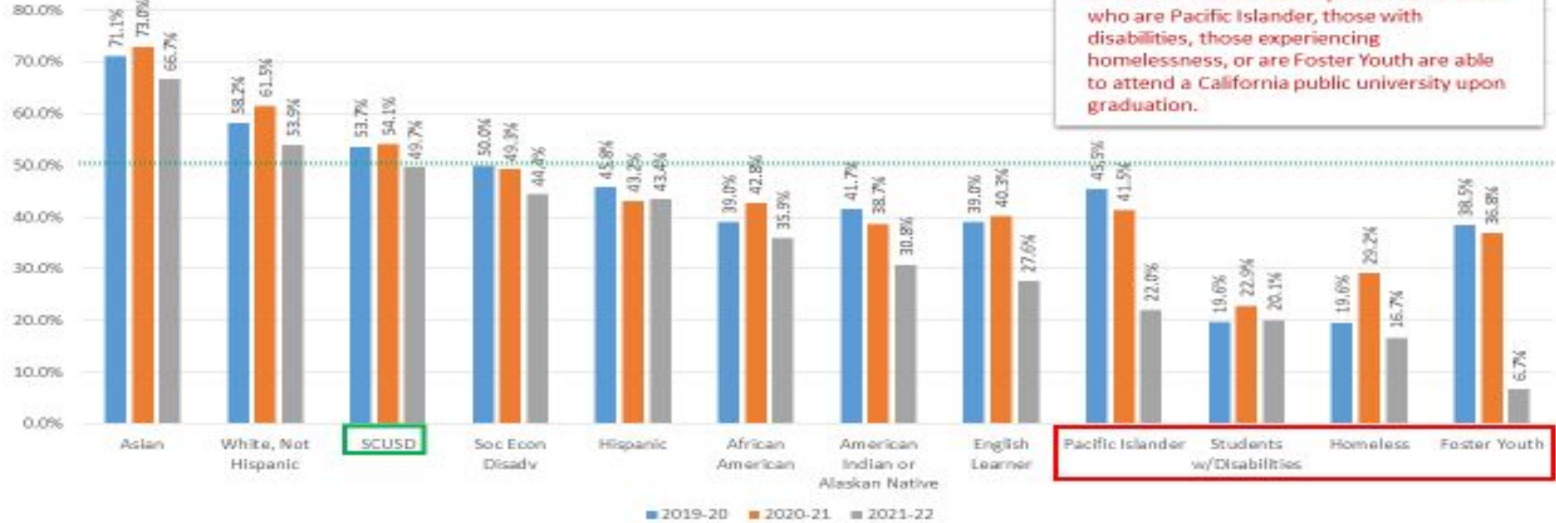
... and the achievement gap between White students and B/AA students is NOT “explained” by student attendance patterns, behavior patterns, nor socioeconomic differences in SCUSD.

Even when controlling for students with 96+ attendance, no suspensions, and who are not socioeconomically disadvantaged ... a 43 percentage point achievement gap remains in Math.

Cohort A-G Rates

SCUSD Cohort A-G Rates by Student Groups
2019-20 thru 2021-22

In SCUSD, only White and Asian graduates qualify to attend a UC or CSU at least 53,9% of the time. Less than a quarter of students who are Pacific Islander, those with disabilities, those experiencing homelessness, or are Foster Youth are able to attend a California public university upon graduation.



Data Source: SCUSD Student and Data Systems based on CALPADS submission (Sept 2022)

Student Outcomes

- The **achievement gap** between White and Black / African American (B/AA) students persisted in the 2021-22 SBAC ELA and Math results. The percentage of White students who met or exceeded standards in ELA and Math was approximately 41 and 40 percentage points higher, respectively, than B/AA students. The achievement gap between White students and B/AA students is NOT “explained” by student attendance patterns, behavior patterns, nor socioeconomic differences in SCUSD. Even when controlling for students with 96+ attendance, no suspensions, and who are not socioeconomically disadvantaged ... 36 and 43 percentage point achievement gaps remains in ELA and Math, respectively.
- There is an academic readiness **feedback gap** as it pertains to common assessments in SCUSD. If a student is Asian or White, they were able to receive academic readiness feedback about 35% and 27% of the time, respectively. If a student is Black or African American, their feedback opportunity drops to 21% of the time. Students experiencing homelessness received this feedback about 10% of the time.
- Digging down into English grades reveals a concerning reality. On one hand, about 77% of secondary English grades earned were in a A, B, and C range. But the secondary English grades “earned” by B/AA students were so dismal that they were even outperformed by students who, by definition as English Learner (EL) students, are still learning English. Nearly 72% of the English grades received by EL students were in the A, B, and C range. For B/AA students, only about 68%. **This means that EL students in SCUSD have a better chance of performing better in English in our district than B/AA students by the time they graduate.**
- On one hand, it is encouraging that the percent of students receiving office discipline referrals (ODRs) – which is a key indicator for positive behavior implementation as part of MTSS – declined to 2% in 2021-22 from 3.8% in 2018-19. That said, it does not appear that student “misbehavior” is tolerated equally across SCUSD, as 97% of White students were given 0-3 ODRs in 2021-22 as opposed to about 87% of B/AA students. This data seems to indicate either B/AA students are not as well-behaved as White students or we are not as tolerant with respect to B/AA students as we are with White students. On its face, it appears that in addition to an achievement gap, a feedback gap, and an attendance gap, SCUSD also has a **behavior tolerance gap**.

CDE Comprehensive Support Mandate

Education code subdivision (g) of section 520645.5 (CA School Dashboard) is **enacted when three or more pupil subgroups** identified pursuant to Section 52052 or if the district has less than three or more pupil subgroups or if all of the school district pupil subgroups **fail to meet priority outcomes in three consecutive school years, the district is eligible for support from Comprehensive Support.**

CDE-California System of Support

<p>Level 1 General Assistance</p>	<p>Level 2 Differentiated Assistance</p>	<p>Level 3 Intensive Intervention</p>
<p>All Schools</p>	<p>If any student group meets the criteria for two or more LCFF priorities.</p>	<p>LEAs with persistent performance issues over a period of time</p>
<p>State/local agencies provide support resources, tools, and technical assistance to improve student performance and narrow disparities among student groups across the LCFF priorities, including recognition for success and the ability to share promising practices</p>	<p>County superintendents, charter authorizers, the California Department of Education (CDE), and the California Collaborative for Educational Excellence (CCEE) provide individually designed assistance to address identified performance issues, including significant disparities in performance among student groups.</p>	<p>The State Superintendent of Public Instruction may require more intensive interventions for LEAs with persistent performance issues and a lack of improvement over a four-year period.</p>

Why is SCUSD receiving Differentiated Assistance

SCUSD is receiving Differentiated Support to address the achievement results for the following student groups and indicators:

- **African American:** *Academics, Chronic Absenteeism, Suspension Rate*
- **American Indian:** *Academics, Chronic Absenteeism*
- **English Learners:** *Academics, Chronic Absenteeism*
- **Students with Disabilities (SWD):** *Academics, Chronic Absenteeism, Suspension Rate*
- **Foster:** *Academics, Chronic Absenteeism, Graduation Rate, Suspension Rate*
- **Homeless:** *Academics, Chronic Absenteeism, Graduation Rate, Suspension Rate*
- **Pacific Islander:** *Academics, Chronic Absenteeism*

SCUSD's Differentiated Assistance

- CA Collaborative on Educational Excellence (CCEE)
- Sacramento County Office of Education (SCOE)
- CA Department of Education (CDE)

CA Collaborative on Educational Excellence (CCEE)

- Engages the district in cycles of improvement discussions to identify successes, areas of need, and on-going support that is needed.
- Assesses the district's capacity and provides assistance to make needed improvements that will result in improved student outcomes.
- Monitors the districts progress in taking identified actions for improving and providing evidence of improved student achievement.

CA Collaborative on Educational Excellence (CCEE) Concerns

- “Specifically, the CA Collaborative for Educational Excellence is concerned with the amount of evidence that demonstrates the District’s inability to identify the learning needs of students at a district and site level.”
- “This concern is raised both throughout focused conversations for SIR related progress and through a third party analysis that determined 42% of the SIR actions are contingent on robust agreement prioritizing the use of common formative assessments for informed improvement.”
- “The District, through the Superintendent’s leadership to **urgently** prioritize a model that promotes deep professional collaboration structures that prioritize student data for purposes of improving student achievement.”

Dear Superintendent Aguilu,

This letter is to follow up on the Sacramento City Unified School District and California Collaborative for Educational Excellence quarterly progress monitoring March 4, 2022. The purpose of the quarterly progress monitoring meetings was to: 1) discuss the Systemic Instructional Review (SIR) implementation data, and 2) to engage in a cycle of improvement discussion by identifying successes and areas of need, as well as determine if any ongoing support is needed. Our continued interest is to support and assist the district in efforts to implement the SIR actions as well as fulfill our obligations under Education Code sections 52072 and 52074 to determine the District’s capacity to implement the SIR recommended actions.

Under Education Code 52074, the SCUSD was identified for Direct Technical Assistance for the following student groups and Local Control Funding Formula State Priority Areas:

- Foster Youth: Pupil Achievement, Pupil Engagement, School Climate
- Students with Disabilities: Pupil Achievement, Pupil Engagement
- Students Experiencing Homelessness: Pupil Achievement, Pupil Engagement

The Sacramento City Unified School District and California Collaborative for Educational Excellence partnership will set various provisions of the Education Code. Education Code 52074 outlines a focus on the district’s progress toward improving and providing evidence for completed actions that improve student achievement. We would like to acknowledge that the district Direct Technical Assistance Team has demonstrated improved efforts and alignment of the SIR recommended actions to the District Local Control and Accountability Plan (LCAP). Of the identified MTSS and LDC priorities set by the district with the SIR actions, we confirm that there are now 414 actions in progress or complete. Of the 793 total actions with the SIR there are 16 completed or in progress. This is an improvement from last year’s review where there were only 2 actions completed or in progress.

We have seen more intentional efforts to build focused improvement around the SIR actions over the past six months. We are appreciative and grateful for the transparency and openness of the Sacramento City Unified School District team along with the continued positive efforts toward building a Multi-Tiered System of Supports (MTSS) framework. However, the California Collaborative for Educational Excellence remains concerned about improved focused alignment from the boardroom to the classroom on teaching and learning.

Specifically, the California Collaborative for Educational Excellence is concerned with the amount of evidence that demonstrates the District’s inability to identify the learning needs of students at a district and site level. This requires focused collaboration amongst all educators on the teaching and learning needs of students that prioritizes data to track improvement toward student defined learning goals.

This concern is raised both through our focused conversations for SIR related progress and through a third party analysis that determined 42% of the SIR actions are contingent on robust agreement prioritizing the use of common formative assessments for informed improvement. Specifically, 100% of the curriculum, learning, and support of SIR actions require deep collaboration and agreement amongst all educators in Sacramento City

Sacramento County Office of Education (SCOE)

- Has provided coaching on how to frame Differentiated Assistance in the LCAP
- Has hosted quarterly working sessions focused on a specific CA Dashboard indicator like Chronic Absenteeism or a process like SPSA Development
- Has shared best practices on work processes and supported process mapping
- Has supported with prioritization of identified actions
- Funded work through the Carnegie Foundation

CA Department of Education (CDE)

- Monitors compliance with IDEA
- Provides support for action planning related to significant disproportionality status

SCUSD Strategic Priorities

1. **High Quality Instruction to Meet the Needs of all Students with a Focus on Students Least Well Served**
2. **Multi-Tiered System of Supports(MTSS)**
3. **Culturally Responsive Professional Learning**

Sac City Improvement Journey

Public Education Leadership Project (PELP)

- Framing the Problem of Practice (PoP) and Theory of Action (ToA)

California Collaborative for Educational Excellence

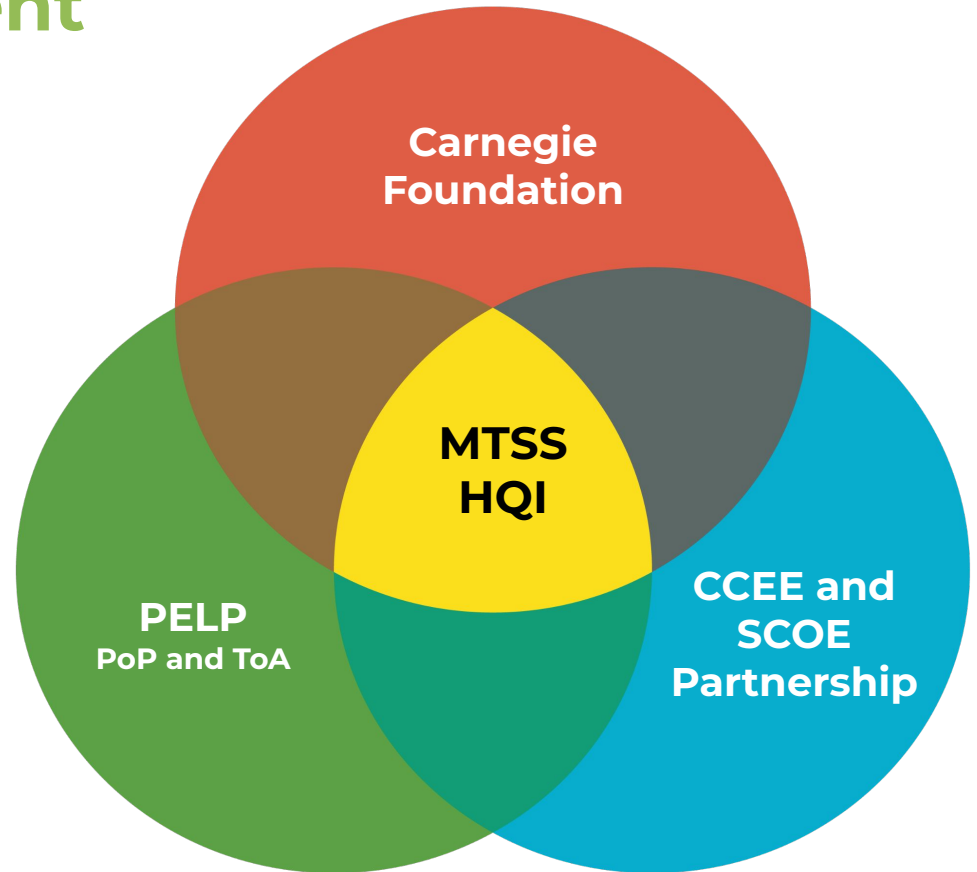
- Direct Technical Assistance

Sacramento County Office of Education

- Differentiated Assistance

Carnegie Foundation for Teaching & Learning

- Learning Leadership Network



High Quality Instruction

- Focus on Academic Instruction + Culture and Climate/Learning Environment
- Trauma Informed and Culturally Responsive
- Grounded in the CA Standards for the Teaching Profession

Culturally Responsive Professional Learning

- Anti-Bias/Anti-Racism
- Universal Design for Learning (UDL)
- Learning Intentions and Success Criteria

Next Steps

- **February 16th** - An in-depth data Board presentation outlining the current state of student achievement including disaggregated data for each priority outcome on the California Dashboard
- **March 2nd** - More detailed presentation from our partners providing Differentiated Assistance (SCOE, CCEE, and CDE)
- **March - June** - A series of more in-depth student achievement-focused Board presentations from departments focused on each priority strategy

Q&A

SCUSD Strategic Priorities:

**4. Effective Talent Programs Focused on
Recruitment & Retention in Service of High
Quality Instruction**

Grow Our Own / Sustainability

Recruitment

- Classified to Certificated Pipeline (SCOE)
 - Round #1 = 12 participants
 - Round #2 = 43 participants
 - *High school pathways*
- Teacher Residencies (CSUS and The National Center for Teacher Residencies)
 - Math and Science
 - Planning year 1
 - 3 participants year 2
 - 7 participants year 3
 - 6 participants year 4
 - Transitional Kindergarten (SCOE)
 - Increasing Diversity (CSUS)
 - Special Education (regional partnership)

Grow Our Own / Sustainability

Recruitment

Teacher Leaders to Administrators (SCOE and National University)

- Sacramento City Unified Leadership Program (SCULP)
 - Aspiring Leaders (10)
 - John Still, K-8
 - John Sloat
 - Rosa Parks
 - Theodore Judah
 - Leataata Floyd
 - CK McClatchy
 - Ethel Baker
 - Student Support Center

Grow Our Own / Sustainability

Recruitment

- SCUSD Community Fairs
- In-Cider Informational sessions (local churches & school sites)
- Fresno State Education Hiring Expo- February 2023 (HSI)
- Lao Family Hiring Fair- February 2023
- Student Teacher Showcase- February 2023
- SCOE/Tulare Educational Hiring Fair- March 2023
- HBCU Recruitment visits- TBD
- Chico State Education Hiring Fair- March 2023 (Hispanic Association of College and Universities)
- California Speech & Language Association (CSHA)- March 2023
- Sacramento State University Hiring Fair- April 2023
- Cal State Northridge Hiring Expo- April 2023 (HSI)
- SacJobs Hiring Event- April 2023

Grow Our Own / Sustainability

Retention

- Intentional Professional Learning
 - Monthly Professional Learnings
- *Mentors*
- Sacramento City Unified Leadership Program 2.0 (SCULP)
 - Current administrators working to earn their Professional Clear Credentials (SCOE)
- Espresso Yourself (DRiP)
 - Connecting BIPOC educators and allies

SCUSD Strategic Priorities:

5. Network Upgrades and Centralized Workforce Processes; Including HR Enhancements in Service of High Quality Instruction

District Network Upgrades

Cybersecurity

- Protect student and staff data
 - 24x7x365 live network monitoring
 - Installing network access control
 - New Firewall - USA access only
- Cybersecurity Analyst Position
- Disaster Recovery/Business Continuity
 - Cloud-based data storage area for critical data
 - Backup business continuity site
 - Google domain cloud backup

District Network Upgrades

Implementing a resilient & pervasive network to support student-centered learning

- Migrating on-prem applications to cloud applications
 - Infinite Campus
 - Staff email move to O365
 - Document management system
- Wireless access point upgrade
- Network switching upgrade
- HR workflow automations

Next Steps